



AFRICA CENTER FOR STRATEGIC STUDIES

NATIONAL SECURITY STRATEGY DEVELOPMENT IMPLEMENTATION: PROCESSES AND MECHANISMS

April 20, 2021 -May 5, 2021
VIRTUAL ACADEMIC PROGRAM

BIOGRAPHIES

LEADERSHIP

Ms. Kate Almquist Knopf has served as director of the Africa Center for Strategic Studies, an academic institution within the U.S. Department of Defense since July 2014. Established by the U.S. Congress for the study of security issues relating to Africa, the Center serves as a forum for bilateral and multilateral research, communication, and the exchange of ideas. It aims to be an objective source of strategic analysis on contemporary and over-the-horizon security issues for African security sector professionals, policymakers, scholars, media, and civil society, as well as international partners.

Ms. Knopf has spent most of her career focused on the intersection of security and development in Africa. From 2001 to 2009, she held several senior positions at the U.S. Agency for International Development, including as assistant administrator for Africa, Sudan mission director, deputy assistant administrator for Africa, and special assistant and senior policy advisor to the administrator.

Ms. Knopf has also been a senior advisor for the Crisis Management Initiative, a conflict mediation organization founded by former Finnish President and Nobel Laureate Martti Ahtisaari, and a visiting policy fellow at the Center for Global Development. Prior to federal service, she was chief of staff for the Massachusetts Turnpike Authority and for the Executive Office for Administration and Finance of the Commonwealth of Massachusetts. She began her career at World Vision, an international nongovernmental organization.

Ms. Knopf holds an M.A. in international relations with concentrations in African studies and conflict management from Johns Hopkins University's Paul H. Nitze School of Advanced International Studies in Washington, DC, and a B.A. in international relations from Johns Hopkins University in Baltimore, MD

Dr. Luka Kuol is the Academic Dean at the Africa Center for Strategic Studies. As the dean, Dr. Luka Kuol directs the Africa Center's academic programs, linking them with Center's Research, Outreach, and Alumni initiatives. In addition, he is the faculty lead of three academic programs: National Security Strategy Development, Managing Security Resources, and Emerging Security

Sector Leaders. His work focuses on national security strategy, security sector budgets, social contracts, food security and resilience, and the security-development-governance nexus.

Dr. Kuol is also a Global Fellow at the Peace Research Institute Oslo, a Fellow at the Rift Valley Institute, and an Associate Professor of Economics (on leave) at the University of Juba in South Sudan. He also sits on the editorial board of the Disasters Journal, published by the Overseas Development Institute.

Prior to joining the Africa Center, Dr. Kuol served as director of the Centre for Peace and Development Studies and Associate Professor of Economics at the College of Social and Economic Studies at the University of Juba in South Sudan. He was also on the teaching staff of the Faculty of Economics and Rural Development at the University of Gezira in Sudan. He was a fellow at the Carr Center for Human Rights Policy at Harvard Kennedy School and a Visiting Fellow at the Institute of Development Studies in the United Kingdom. He served as Minister of Presidential Affairs for the Government of Southern Sudan and as National Minister of Cabinet Affairs for the Republic of Sudan. He has also worked as a senior economist for the World Bank in Southern Sudan.

He received his Bachelor of Science with honors from the Faculty of Economics and Social Studies at the University of Khartoum, an M.A. in Economics, an M.B.A. from the Catholic University of Leuven, Belgium, and a Ph.D. from the Institute of Development Studies at the University of Sussex in the United Kingdom.

SPEAKERS (in alphabetical order)

Mr. Matt Andrews is a Senior Lecturer in Public Policy. His research focuses on public sector reform, particularly budgeting and financial management reform, and participatory governance in developing and transitional governments. Recent articles focus on forging a theoretical understanding of the nontechnical factors influencing success in reform processes. Specific emphasis lies on the informal institutional context of reform, as well as leadership structures within government-wide networks. This research developed out of his work in the provincial government of Kwa-Zulu Natal in South Africa and more recently from his tenure as a Public Sector Specialist working in the Europe and Central Asia Region of the World Bank. He brings this experience to courses on public management and development. He holds a BCom (Hons) degree from the University of Natal, Durban (South Africa), an MSc from the University of London, and a PhD in Public Administration from the Maxwell School, Syracuse University.

Brigadier General (Ret.) Saleh Bala is the Chief Executive Officer of White Ink Consult, a private defence and security research, strategic communications and training consultancy firm based in Abuja, Nigeria and founder of the White Ink Institute for Strategy Education and Research (WISER), Abuja, Nigeria, an institute focusing on capacity building at executive and middle cadre levels on security governance strategy and national security policy. He holds a Bachelor's Degree in Literature, from the University of Maiduguri, Nigeria (1982) and a Masters Degree in International Peace Studies, from the University for Peace, San Jose, Costa Rica (2006) and another Masters in National Security Strategy, from the National Defence University, National War

College, Washington DC (2009). He is a Distinguished Honour Graduate of the US Special Forces Detachment Officers Qualification Course (1991), John F Kennedy, United States Special Warfare Centre, Fort Bragg, North Carolina, and an alumnus of the International Institute of Humanitarian Law, Sanremo, Italy, International Refugee Law Course (2010) and also a member of the institute's Training Advisory Group. Bala is a resource person for the Africa Centre for Strategic Studies (ACSS), Washington DC. He has been working extensively with the ACSS in the areas of sensitization and capacity development for formulation of National Security Strategies for African nations, as well as for development of National Preventing/Counter Violent Strategies across Africa.

Bala was commissioned into the Nigerian Army on 15 December 1984. He served in various command, staff and training capacities, which included company commander, 72 Parachute Battalion (1987-88), instructor at the Nigerian Army Infantry School, Airborne, Tactics and Special Warfare Wings (1988-93). He also served as an instructor at the Nigerian Defence Academy (1993-95), as well as a Directing Staff at the Nigerian Armed Forces Command and Staff College (2002-2004) and the National Defence College (2009-2011). Bala had peacekeeping experience as a UN Military Observer at the United Nations Verification Mission in Angola II (1995-96) and was the Military Chief of Staff, United Nations Operations in Cote D'Ivoire (2011-2012). His last military assignment was as the Chief of Staff, Nigerian Army Infantry Corps Center (2012-13). He served in a consultant capacity as the Senior Special Adviser (Policy and Strategy Development) to the Honorable Minister of Interior, Federal Republic of Nigeria from Aug 2015- Dec 2017.

Ambassador (ret.) Phillip Carter III is President of the Mead Hill Group, an international executive advisory service for individuals and organizations engaged in the global marketplace of ideas, markets, and opportunities, particularly in the developing world.

Prior to that, he was the Senior Foreign Service American diplomat and was United States Ambassador to Ivory Coast from 2010 to 2013. Ambassador Carter holds the diplomatic rank of Minister Counselor. From 2013 - 2015, he was Deputy to the Commander for Civil Military Engagements, United States Africa Command (AFRICOM) in Stuttgart, Germany.

Prior to his appointment as U.S. Ambassador to the Republic of Ivory Coast, Phillip Carter served as a Senior Advisor to the Africa Bureau and previously as Principal Deputy Assistant Secretary from 2008 to 2010. He also served as the Africa Bureau's Acting Assistant Secretary during the transition between the Bush and Obama Administrations. From 2007 to 2008, Phillip Carter was the U.S. Ambassador to the Republic of Guinea. Ambassador Carter has also served as the Director for West African Affairs and the Deputy Director in the Office for East African Affairs at the U.S. State Department.

Prior to that assignment, he was the Deputy Chief of Mission (DCM) at the U.S. Embassy in Antananarivo, Madagascar and DCM in Libreville, Gabon. Before his arrival in Gabon in 1997, he was an international financial economist in the State Department's Office of Monetary Affairs in the Bureau of Economic and Business Affairs. During this period, he dealt with international debt and capital matters and served as the Department's point-person on International Monetary Fund issues with Africa. From 1992-1994, he served as the Economic and Commercial Counselor at the U.S. Embassy in Dhaka, Bangladesh.

Ambassador Carter received a Bachelor of Arts degree in Economics and History from Drew University in 1980, and a Master of Arts Degree in International and Development Economics from Yale University in 1995.

Dr. Fairlie Chappuis is an independent expert in conflict and security with fourteen years' experience in research, policy development, and operations, especially in Africa. She is a rostered expert for the International Security Sector Advisory Team and has completed projects for the European Union, the Danish Refugee Council, the Small Arms Survey, and the NYU Center for International Cooperation, among others. Previously, she worked at DCAF Geneva and the Freie Universität Berlin, and was also a visiting scholar at the Kofi Annan Institute for Conflict Transformation at the University of Liberia, the Stimson Center in Washington DC, and swisspeace in Bern. She holds a Masters from the Geneva Graduate Institute and a doctorate from the Otto Suhr Institute of Political Science at the Freie Universität Berlin.

Dr. Willene A. Johnson serves as a consultant advising institutions, national governments, and international organizations on issues related to finance and development. Her current assignments focus on peacebuilding and strengthening capacity in the security sectors of African countries. To that end, she facilitates workshops for practitioners engaged in strategic planning and budgeting, as well as in peacekeeping and economic reconstruction. Dr. Johnson was previously the U.S. Executive Director at the African Development Bank, a member of the UN Committee for Development Policy, co-chair of the African Regional Committee of the Grameen Foundation and chair of the sub-Saharan Africa Advisory Committee of the U.S. Export-Import Bank. Dr. Johnson's work on Africa benefits from her global experience with economics and finance, gained from twenty years in the Federal Reserve System, where her assignments included research and operational responsibilities in foreign exchange and international financial markets. Dr. Johnson served as adjunct faculty at the United States Institute of Peace and Columbia and Cornell Universities and recently served as a member of the Board of Trustees of Tuskegee University. She holds degrees in social studies (Radcliffe College, Harvard University) and African history (St. John's University) as well as a doctorate in development economics (Columbia University).

Hon. Jefferson S. Kanmah is a Liberian politician (formerly a student activist and a teacher). He holds a bachelor degree from the University of Liberia, where he read on matters of public affairs and economics. He served as a member of the House of Representatives of Liberia from 2006-2018. During this period, he was a ranking member of the Committees on National Security and Intelligence; Foreign Affairs; and Ways, Means and Finance. He also served as member of ECOWAS Parliament (2006-2018). At the ECOWAS Parliament, he served as 3rd Deputy Speaker (2016-2018). He is currently the National Security Advisor to the President of Liberia since 2018.

Dr. Émile Ouédraogo is an adjunct professor of practice at the Africa Center for Strategic Studies, specializing in issues related to national security strategy development and security sector reform and governance. Since 2007, he has worked with the Africa Center on more than 40 activities as a speaker, facilitator, and author. He also works with Partners Global (USA), Konrad Adenauer Foundation (Germany), Friedrich Erbet Stiftung (Germany), DCAF Switzerland). He is a member

of the African Security Sector Network and founding President of the Foundation for citizen security in Burkina Faso.

Prior to joining the Africa Center, in 2017-18, Dr. Ouédraogo completed a six-month mission with the African Union as a security sector reform and governance expert for Madagascar. As Minister of Security of Burkina Faso from 2008 to 2011, he initiated and developed a Homeland Security Strategy and operationalized the concept of community policing and community participation in the management of security issues. After 30 years of service with the Burkina Faso Army, he retired from active duty in 2012 as a Colonel, having served in positions including Aide to the Prime Minister, Support Regiment Commanding Officer, and Chief of the Military Intelligence Division at the Army General Staff.

Dr. Ouédraogo was a parliamentarian in the National Assembly of Burkina Faso and the ECOWAS Parliament, where he sat on the Political Affairs, Peace, Defense, and Security Committees. In this capacity, he carried out informative and investigative missions in most of ECOWAS' 15 countries. He earned a Ph.D. from the Center for Diplomatic and Strategic Studies in Paris, France, on security sector reform and governance in the ECOWAS Region.

Capt. (Navy) Joaquim Pacheco Santos serves as a liaison between the Africa Center and the Portuguese Ministry of Defense, coordinating exchanges on security-related Africa policy and scholarship. He also serves as a facilitator and speaker at Africa Center academic programs.

Prior to joining the Africa Center, Captain Joaquim Pacheco Santos served as executive assistant and adviser of the Angola Naval Academy Commander in Luanda. From 2015 to 2017, he was the Commander of the Marines School, and in 2017 served as Deputy Commander of the Portuguese Marine Corps. Additionally, Captain Joaquim Pacheco Santos served as Cadet Corps Commander at the Portuguese Naval Academy from 2010 to 2013, head of the psychology department at the Naval Academy from 2005 to 2010, and lecturer on organizational behavior at the Naval Academy from 2005 to 2010. Captain Santos was the Head of the Department of Organizational Behavior and Leadership Training from 2002 to 2005 and Commander of the Marine Corps Landing Craft Unit from 1999 to 2002

Captain Santos holds a Ph.D. in Management and Organizational Behavior from the Superior Institute of Work and Enterprise Sciences (ISCTE) in Lisbon and a master's degree in organizational behavior from the Superior Institute of Applied Psychology (ISPA) in Lisbon. Captain Santos has been an Invited Lecturer on Leadership, Motivation, and Corporate/Business Ethics at the ISCTE-IUL, University at Lisbon, since 2005. He had published several scientific papers on team leadership development and training.

FACILITATORS (in alphabetical order)

Dr. Peter Biar Ajak supports the Africa Center's Emerging Leaders academic programs and advises on engaging the rising generation of African security sector leaders across the Africa Center's activities. He also contributes to the Africa Center's academic programming and

research on national security strategy development and managing security resources and advises on megatrends shaping the African security landscape in 2030.

Prior to joining the Africa Center, Dr. Ajak served as a political economy analyst for UNICEF, the co-country director and senior advisor in South Sudan for the International Growth Centre, and the in-country economist for the World Bank and Coordinator of Policy and Strategy in the Office of the Minister of National Security in the Office of the President of South Sudan. Additionally, Dr. Ajak founded the Juba-based Center for Strategic Analyses and Research and South Sudan Wrestling Entertainment, a private company that uses the indigenous sport of wrestling to promote peace and reconciliation among the tribes of South Sudan.

In addition to being an Africa Center alumnus, Dr. Ajak received a B.A. in economics from LaSalle University and a Master of Public Administration in international development from Harvard University's John F. Kennedy School of Government, where he was also a Public Service Fellow. He earned his PhD in Politics and International Studies from the University of Cambridge, Trinity College.

Dr. Nathaniel Allen is an Assistant Professor for Security Studies, responsible for overseeing the Africa Center's academic programming on cybersecurity and peace support operations and integrating these considerations into the Center's research and outreach. His work focuses on civil-military relations, regional security partnerships, counterinsurgency efforts, and nonconventional warfare.

Prior to the joining the Africa Center, Dr. Allen was a policy advisor at the U.S. Institute of Peace Task Force on Extremism in Fragile States. He has also worked at the U.S. Department of State's Bureau of Conflict and Stabilization Operations, for the Foreign Affairs and the Armed Services Committees of the U.S. House of Representatives, and with NORC at the University of Chicago's International Projects Department. Dr. Allen's research has been published in leading policy journals and newspapers. He has received fellowships from American University, the Robertson Family Foundation, and the U.S. Institute of Peace, where he was a 2016-2017 Williams Jennings Randolph Peace Scholar.

Dr. Allen holds a Ph.D. in international relations and African studies from the Johns Hopkins University School of Advanced International Studies, an M.A. in development studies from Princeton University's Woodrow Wilson School, and a B.A. in political science from Swarthmore College.

Dr. Anouar Boukhars is a professor of counterterrorism and countering violent extremism, Dr. Anouar Boukhars works closely with African government and nongovernmental security sector leaders on developing and implementing activities and programs relating to counterterrorism and countering violent extremism. His research focuses on the dynamics of radicalization and violent extremism in Africa.

Prior to joining the Africa Center, Dr. Boukhars was a nonresident fellow in the Middle East Program at the Carnegie Endowment for International Peace and an associate professor of international relations at McDaniel College. He has served on several advisory boards and

committees on the Sahel and North Africa, including at the African Peacebuilding Network at the Social Science Research Council. From August 2015 to July 2017, Dr. Boukhars served at the Institute for Peace and Security Studies in Addis Ababa, Ethiopia, as lead facilitator of its flagship program, the Executive Masters in Managing Peace and Security in Africa. His research has been published in numerous leading policy publications and academic journals. He routinely conducts fieldwork in Africa and consults frequently for the African Union, World Bank, United Nations, U.S. State Department, and European governments.

Dr. Boukhars holds a Ph.D. in international studies from Old Dominion University in Norfolk, Virginia; an M.A. in applied humanities from Al Akhaweyn University in Ifrane, Morocco; and a B.A. in English literature from Ibn Tofail University in Kenitra, Morocco.

Dr. Catherine Lena Kelly is an associate professor responsible for overseeing the Africa Center's portfolio on justice, rule of law, and governance and integrating these considerations into academic programming, research, and outreach. Her work focuses on citizen security, party politics and democratization, the rule of law and stabilization, and transnational organized crime.

Prior to joining the Africa Center, Dr. Kelly was an advisor at the American Bar Association Rule of Law Initiative and collaborated with teams in Burundi, the Central African Republic, the Democratic Republic of the Congo, Mali, Mauritania, and Somaliland. As a postdoctoral fellow at Washington University in St. Louis, she designed and taught courses on contemporary Africa and democracy, and at the State Department's Foreign Service Institute, Dr. Kelly taught the West Africa course and co-taught the governance and religion modules in the Area Studies course. She has been awarded numerous fellowships and grants, including a Mellon/American Council of Learned Societies Public Fellowship, a West Africa Research Association grant, and two U.S. Department of Education Foreign Language and Area Studies fellowship for the Wolof language and doctoral research in Senegal. Her work has been published extensively in policy and academic journals.

Dr. Kelly holds a Ph.D. and M.A. in government from Harvard University, a Graduate Certificate in international politics (Europe, conflict resolution, and peacebuilding) from the Université Libre de Bruxelles, and a B.A. summa cum laude from Washington University in St. Louis.

Colonel (Ret.) Tim Mitchell is an Adjunct Faculty with the Africa Center for Security Studies, the Institute for Defense Analyses and the Joint Special Operations University. Tim is a former Infantry and Army Foreign Area Officer (FAO) with a focus in sub-Saharan Africa (48J). Colonel Mitchell is a French speaker with eight years of experience serving as the U.S. Senior Defense Official/Defense Attaché (SDO/DATT) in three African countries: Chad, with non-resident accreditation to the Central African Republic, (2004-2007); Tanzania (2007-2010) and most recently Liberia (2013-2015) where he played a lead role in the international efforts to stop the spread of Ebola in West Africa. Colonel Mitchell also served as the Chief, Security Cooperation Division at U.S. Army Africa in Vicenza, Italy, where he was responsible for coordinating all U.S. Army security cooperation activities in Africa. Colonel Mitchell finished his Army career serving as an assistant professor of National Security Studies at the National War College in Washington, D.C. Colonel Mitchell earned a Master's degree in Public Policy from Duke University and a

Master's degree in Strategic Studies from the U.S. Army War College. Tim began his military career in 1987 after graduating from the United States Military Academy at West Point

Brig. Gen. (ret.) Joyce Ng'wane Puta is the current Chairman for the Zambia Ex- Servicemen League and a Consultant in Peace and Conflict, HIV/AIDS and Gender related issues. Puta has been facilitator with ACSS since 2006 in many seminars and programs. Puta retired from the Zambian Army after 37 years of service as Brigadier General. In her last posting, she served as Defence attaché to Beijing, China. In addition, she was seconded to the UN and served for a total of 5 years and 9 months in UNMSET East Timor and UNMIL in Liberia as HIV/AIDS Policy Advisor. Puta has also served as HIV/AIDS Coordinator in the Zambia Defence Force as well as Regional HIV/AIDS Coordinator for Eastern and Southern Africa Region for 7 years during the peak of the epidemic. She holds a Masters Degree in Peace and Conflict Studies from Dag Hammarskjöld Institute of Peace and Conflict and the Copperbelt University, an MPH from the London School of Hygiene and Tropical Medicine, an advanced diploma in Health Systems Management from the Royal College of Nursing London and a diploma in HIV/AIDS Management from San Jose, California. She has also completed the Senior Command Course at Kamwala Staff College in Lusaka.