



# AFRICA CENTER FOR STRATEGIC STUDIES

## NATIONAL SECURITY STRATEGY DEVELOPMENT PROCESS: LESSON LEARNED

March 9-24, 2021

VIRTUAL ACADEMIC PROGRAM

### BIOGRAPHIES

#### LEADERSHIP

**Ms. Kate Almquist Knopf** has served as director of the Africa Center for Strategic Studies, an academic institution within the U.S. Department of Defense since July 2014. Established by the U.S. Congress for the study of security issues relating to Africa, the Center serves as a forum for bilateral and multilateral research, communication, and the exchange of ideas. It aims to be an objective source of strategic analysis on contemporary and over-the-horizon security issues for African security sector professionals, policymakers, scholars, media, and civil society, as well as international partners.

Ms. Knopf has spent most of her career focused on the intersection of security and development in Africa. From 2001 to 2009, she held several senior positions at the U.S. Agency for International Development, including as assistant administrator for Africa, Sudan mission director, deputy assistant administrator for Africa, and special assistant and senior policy advisor to the administrator.

Ms. Knopf has also been a senior advisor for the Crisis Management Initiative, a conflict mediation organization founded by former Finnish President and Nobel Laureate Martti Ahtisaari, and a visiting policy fellow at the Center for Global Development. Prior to federal service, she was chief of staff for the Massachusetts Turnpike Authority and for the Executive Office for Administration and Finance of the Commonwealth of Massachusetts. She began her career at World Vision, an international nongovernmental organization.

Ms. Knopf holds an M.A. in international relations with concentrations in African studies and conflict management from Johns Hopkins University's Paul H. Nitze School of Advanced International Studies in Washington, DC, and a B.A. in international relations from Johns Hopkins University in Baltimore, MD

**Dr. Luka Kuol** is the Academic Dean at the Africa Center for Strategic Studies. As the dean, Dr. Luka Kuol directs the Africa Center's academic programs, linking them with Center's Research, Outreach, and Alumni initiatives. In addition, he is the faculty lead of three academic programs: National Security Strategy Development, Managing Security Resources, and Emerging Security

Sector Leaders. His work focuses on national security strategy, security sector budgets, social contracts, food security and resilience, and the security-development-governance nexus.

Dr. Kuol is also a Global Fellow at the Peace Research Institute Oslo, a Fellow at the Rift Valley Institute, and an Associate Professor of Economics (on leave) at the University of Juba in South Sudan. He also sits on the editorial board of the Disasters Journal, published by the Overseas Development Institute.

Prior to joining the Africa Center, Dr. Kuol served as director of the Centre for Peace and Development Studies and Associate Professor of Economics at the College of Social and Economic Studies at the University of Juba in South Sudan. He was also on the teaching staff of the Faculty of Economics and Rural Development at the University of Gezira in Sudan. He was a fellow at the Carr Center for Human Rights Policy at Harvard Kennedy School and a Visiting Fellow at the Institute of Development Studies in the United Kingdom. He served as Minister of Presidential Affairs for the Government of Southern Sudan and as National Minister of Cabinet Affairs for the Republic of Sudan. He has also worked as a senior economist for the World Bank in Southern Sudan.

He received his Bachelor of Science with honors from the Faculty of Economics and Social Studies at the University of Khartoum, an M.A. in Economics, an M.B.A. from the Catholic University of Leuven, Belgium, and a Ph.D. from the Institute of Development Studies at the University of Sussex in the United Kingdom.

### **SPEAKERS (in alphabetical order)**

**Dr. Peter Biar Ajak** supports the Africa Center's Emerging Leaders academic programs and advises on engaging the rising generation of African security sector leaders across the Africa Center's activities. He also contributes to the Africa Center's academic programming and research on national security strategy development and managing security resources and advises on megatrends shaping the African security landscape in 2030.

Prior to joining the Africa Center, Dr. Ajak served as a political economy analyst for UNICEF, the co-country director and senior advisor in South Sudan for the International Growth Centre, and the in-country economist for the World Bank and Coordinator of Policy and Strategy in the Office of the Minister of National Security in the Office of the President of South Sudan. Additionally, Dr. Ajak founded the Juba-based Center for Strategic Analyses and Research and South Sudan Wrestling Entertainment, a private company that uses the indigenous sport of wrestling to promote peace and reconciliation among the tribes of South Sudan.

In addition to being an Africa Center alumnus, Dr. Ajak received a B.A. in economics from LaSalle University and a Master of Public Administration in international development from Harvard University's John F. Kennedy School of Government, where he was also a Public Service Fellow. He earned his PhD in Politics and International Studies from the University of Cambridge, Trinity College.

**Ambassador Momodou Badjie** is the National Security Adviser to The President of the Republic of the Gambia. prior to his appointment in 2017, he served as Ambassador Extraordinary and plenipotentiary of the Republic of The Gambia to The Republic of Turkey from February 2014 to September 2017. He also served as Ambassador Extraordinary and plenipotentiary in many other diplomatic missions including in the Bolivarian Republic of Venezuela from November 2004 to January 2014, to United State of America and United Arab Emirates respectively from August 2013 to November 2013, to The Islamic Republic of Mauritania from November 2004 to August 2013. From June 1999 to November 2004, Ambassador Badjie served as Deputy Chief of Staff of The Gambia Armed Forces. He also served as a contingent commander in the United Nations Mission in Sierra Leone (UMAMSIL).

Ambassador Badjie received the multiples awards including, Distinguished Service Medals; Republic of The Gambia, National Order – Rank of Member; United National Medal – UNAMSIL; Officer de Ordre National du Lion, Republic of Senegal

**Colonel Jean Sylvestre Djibiany Biagui** is a Special Advisor to the Director-General of CHEDS. In addition to this position, he is the Head of the Defense, Security and Peace Master's program. Before joining CHEDS, he was in charge of the operations of Military Zone 6 for two years. He also served as Chief of Staff to the office of the MINUSCA Force Commander for one year. At the strategic level, he was Head of Division in the Directorate of Legislative Control and legal advisor to the Minister of the Armed Forces.

His professional experience spans thirty-six years in the Armed Forces from the tactical to the strategic level. He has developed an expertise in Human Rights and Gender during his career. He participated in the drafting of various strategies. Colonel Biagui holds a Master of Art in Defense from King's College London, a Master's Degree in Citizenship, Human Rights and Humanitarian Action and a Doctorate in Public Law.

**Dr. Fairlie Chappuis** is an independent expert in conflict and security with fourteen years' experience in research, policy development, and operations, especially in Africa. She is a rostered expert for the International Security Sector Advisory Team and has completed projects for the European Union, the Danish Refugee Council, the Small Arms Survey, and the NYU Center for International Cooperation, among others. Previously, she worked at DCAF Geneva and the Freie Universität Berlin, and was also a visiting scholar at the Kofi Annan Institute for Conflict Transformation at the University of Liberia, the Stimson Center in Washington DC, and swisspeace in Bern. She holds a Masters from the Geneva Graduate Institute and a doctorate from the Otto Suhr Institute of Political Science at the Freie Universität Berlin.

**Colonel Major Ali Mahamadou Issa** is an officer of the Nigerian Armed Forces and an expert in information and communications systems. He has held several high-level positions at the Army Staff Headquarters, the Ministry of Mining and Energy, and the National Defense Ministry. He has held the position of National Security and Defense Policy program manager at the National Center for Strategic and Security Studies (CNESS-NIGER) since 2017.

He is certified in Advanced Military Studies and is an expert in defense management, command, and strategy by the Paris War College. He holds a Master's degree in administrative law with a

specialty in defense security from the University of Paris 2 (France) and is enrolled in the doctoral program in political science at Abdou Moumouni Dioffo University in Niamey.

**Ambassador Clement Layiwola** Laseinde was appointed in 2007 and served as Nigeria's Principal Representative to the Republic of Angola from 2008-2010. He also served in many other diplomatic missions over a period of 34 years; these missions include, Egypt 1982-84, Ghana 1984-85, Zimbabwe 1985-88, Russia 1995-98, Italy 2003-07.

Ambassador Laseinde retired from the Federal Civil Service in 2010. He was appointed Director, Policy and Strategy, Office of the National Security Adviser (Sept 2010 –Sept 2015). He represented the Office of the National Security Adviser and was Co-Chairman of the Inter-Agency Consultative Committee on Election Security (2010-2015) constituted by INEC. He was appointed member of the Presidential Committee on Small Arms and Light weapons (2013-2015)

**Colonel Major Théodore Naba PALE** is an Air Force officer from the 1981 class of the Ecole de l'Air de Salon de Provence in France. He was posted as a fighter pilot and then as a transport pilot at the Ouagadougou Air Base. He has flown a total of about 3,700 hours.

From 1987 to 1999, he served as Squadron Commander and Commander of the Ouagadougou Air Base. Between 2002 and 2004, he attended the war school course at the Bundeswehr FührungsAkademie in Hamburg, Germany before being appointed in 2009 as Defense Attaché in Berlin. In 2011 he was appointed Chief of Staff of the Air Force.

In 2015 he became Deputy Chief of the General Staff of the Armed Forces before being appointed Secretary General for National Defense (SGND) in 2018 and Executive Secretary of the National Committee for Crisis Management of the Covid-19 Pandemic in 2020, in addition to his position as Secretary General of National Defense. As SGND, he is responsible for advising the Prime Minister on defense and security matters and for bringing coherence to inter-ministerial policies on national defense and security. He also serves as secretary to the Higher Council of National Defense and as National Security Advisor. It is in this capacity that he coordinated the development of Burkina Faso's National Security Policy.

#### **FACILITATORS (in alphabetical order)**

**Brigadier General (Ret.) Saleh Bala** is the Chief Executive Officer of White Ink Consult, a private defence and security research, strategic communications and training consultancy firm based in Abuja, Nigeria and founder of the White Ink Institute for Strategy Education and Research (WISER), Abuja, Nigeria, an institute focusing on capacity building at executive and middle cadre levels on security governance strategy and national security policy. He holds a Bachelor's Degree in Literature, from the University of Maiduguri, Nigeria (1982) and a Masters Degree in International Peace Studies, from the University for Peace, San Jose, Costa Rica (2006) and another Masters in National Security Strategy, from the National Defence University, National War College, Washington DC (2009). He is a Distinguished Honour Graduate of the US Special Forces Detachment Officers Qualification Course (1991), John F Kennedy, United States Special Warfare Centre, Fort Bragg, North Carolina, and an alumnus of the International Institute of

Humanitarian Law, Sanremo, Italy, International Refugee Law Course (2010) and also a member of the institute's Training Advisory Group. Bala is a resource person for the Africa Centre for Strategic Studies (ACSS), Washington DC. He has been working extensively with the ACSS in the areas of sensitization and capacity development for formulation of National Security Strategies for African nations, as well as for development of National Preventing/Counter Violent Strategies across Africa.

Bala was commissioned into the Nigerian Army on 15 December 1984. He served in various command, staff and training capacities, which included company commander, 72 Parachute Battalion (1987-88), instructor at the Nigerian Army Infantry School, Airborne, Tactics and Special Warfare Wings (1988-93). He also served as an instructor at the Nigerian Defence Academy (1993-95), as well as a Directing Staff at the Nigerian Armed Forces Command and Staff College (2002-2004) and the National Defence College (2009-2011). Bala had peacekeeping experience as a UN Military Observer at the United Nations Verification Mission in Angola II (1995-96) and was the Military Chief of Staff, United Nations Operations in Cote D'Ivoire (2011-2012). His last military assignment was as the Chief of Staff, Nigerian Army Infantry Corps Center (2012-13). He served in a consultant capacity as the Senior Special Adviser (Policy and Strategy Development) to the Honorable Minister of Interior, Federal Republic of Nigeria from Aug 2015- Dec 2017.

**Dr. Fairlie Chappuis** is an independent expert in conflict and security with fourteen years' experience in research, policy development, and operations, especially in Africa. She is a rostered expert for the International Security Sector Advisory Team and has completed projects for the European Union, the Danish Refugee Council, the Small Arms Survey, and the NYU Center for International Cooperation, among others. Previously, she worked at DCAF Geneva and the Freie Universität Berlin, and was also a visiting scholar at the Kofi Annan Institute for Conflict Transformation at the University of Liberia, the Stimson Center in Washington DC, and swisspeace in Bern. She holds a Masters from the Geneva Graduate Institute and a doctorate from the Otto Suhr Institute of Political Science at the Freie Universität Berlin.

**Dr. Willene A. Johnson** serves as a consultant advising institutions, national governments, and international organizations on issues related to finance and development. Her current assignments focus on peacebuilding and strengthening capacity in the security sectors of African countries. To that end, she facilitates workshops for practitioners engaged in strategic planning and budgeting, as well as in peacekeeping and economic reconstruction. Dr. Johnson was previously the U.S. Executive Director at the African Development Bank, a member of the UN Committee for Development Policy, co-chair of the African Regional Committee of the Grameen Foundation and chair of the sub-Saharan Africa Advisory Committee of the U.S. Export-Import Bank. Dr. Johnson's work on Africa benefits from her global experience with economics and finance, gained from twenty years in the Federal Reserve System, where her assignments included research and operational responsibilities in foreign exchange and international financial markets. Dr. Johnson served as adjunct faculty at the United States Institute of Peace and Columbia and Cornell Universities and recently served as a member of the Board of Trustees of Tuskegee University. She holds degrees in social studies (Radcliffe College, Harvard University) and African history (St. John's University) as well as a doctorate in development economics (Columbia University).

Dr. Catherine Lena Kelly is an associate professor responsible for overseeing the Africa Center's portfolio on justice, rule of law, and governance and integrating these considerations into academic programming, research, and outreach. Her work focuses on citizen security, party politics and democratization, the rule of law and stabilization, and transnational organized crime.

Prior to joining the Africa Center, Dr. Kelly was an advisor at the American Bar Association Rule of Law Initiative and collaborated with teams in Burundi, the Central African Republic, the Democratic Republic of the Congo, Mali, Mauritania, and Somaliland. As a postdoctoral fellow at Washington University in St. Louis, she designed and taught courses on contemporary Africa and democracy, and at the State Department's Foreign Service Institute, Dr. Kelly taught the West Africa course and co-taught the governance and religion modules in the Area Studies course. She has been awarded numerous fellowships and grants, including a Mellon/American Council of Learned Societies Public Fellowship, a West Africa Research Association grant, and two U.S. Department of Education Foreign Language and Area Studies fellowship for the Wolof language and doctoral research in Senegal. Her work has been published extensively in policy and academic journals.

Dr. Kelly holds a Ph.D. and M.A. in government from Harvard University, a Graduate Certificate in international politics (Europe, conflict resolution, and peacebuilding) from the Université Libre de Bruxelles, and a B.A. summa cum laude from Washington University in St. Louis.

**Colonel (Ret.) Tim Mitchell** is an Adjunct Faculty with the Africa Center for Security Studies, the Institute for Defense Analyses and the Joint Special Operations University. Tim is a former Infantry and Army Foreign Area Officer (FAO) with a focus in sub-Saharan Africa (48J). Colonel Mitchell is a French speaker with eight years of experience serving as the U.S. Senior Defense Official/Defense Attaché (SDO/DATT) in three African countries: Chad, with non-resident accreditation to the Central African Republic, (2004-2007); Tanzania (2007-2010) and most recently Liberia (2013-2015) where he played a lead role in the international efforts to stop the spread of Ebola in West Africa. Colonel Mitchell also served as the Chief, Security Cooperation Division at U.S. Army Africa in Vicenza, Italy, where he was responsible for coordinating all U.S. Army security cooperation activities in Africa. Colonel Mitchell finished his Army career serving as an assistant professor of National Security Studies at the National War College in Washington, D.C. Colonel Mitchell earned a Master's degree in Public Policy from Duke University and a Master's degree in Strategic Studies from the U.S. Army War College. Tim began his military career in 1987 after graduating from the United States Military Academy at West Point

**Brig. Gen. (ret.) Joyce Ng'wane Puta** is the current Chairman for the Zambia Ex- Servicemen League and a Consultant in Peace and Conflict, HIV/AIDS and Gender related issues. Puta has been facilitator with ACSS since 2006 in many seminars and programs. Puta retired from the Zambian Army after 37 years of service as Brigadier General. In her last posting, she served as Defence attaché to Beijing, China. In addition, she was seconded to the UN and served for a total of 5 years and 9 months in UNMSET East Timor and UNMIL in Liberia as HIV/AIDS Policy Advisor. Puta has also served as HIV/AIDS Coordinator in the Zambia Defence Force as well as Regional HIV/AIDS Coordinator for Eastern and Southern Africa Region for 7 years during the peak of the epidemic. She holds a Masters Degree in Peace and Conflict Studies from Dag Hammarskjöld Institute of Peace and Conflict and the Copperbelt University, an MPH from the

London School of Hygiene and Tropical Medicine, an advanced diploma in Health Systems Management from the Royal College of Nursing London and a diploma in HIV/AIDS Management from San Jose, California. She has also completed the Senior Command Course at Kamwala Staff College in Lusaka.

**Dr. Émile Ouédraogo** is an adjunct professor of practice at the Africa Center for Strategic Studies, specializing in issues related to national security strategy development and security sector reform and governance. Since 2007, he has worked with the Africa Center on more than 40 activities as a speaker, facilitator, and author. He also works with Partners Global (USA), Konrad Adenauer Foundation (Germany), Friedrich Erbet Stiftung (Germany), DCAF Switzerland). He is a member of the African Security Sector Network and founding President of the Foundation for citizen security in Burkina Faso.

Prior to joining the Africa Center, in 2017-18, Dr. Ouédraogo completed a six-month mission with the African Union as a security sector reform and governance expert for Madagascar. As Minister of Security of Burkina Faso from 2008 to 2011, he initiated and developed a Homeland Security Strategy and operationalized the concept of community policing and community participation in the management of security issues. After 30 years of service with the Burkina Faso Army, he retired from active duty in 2012 as a Colonel, having served in positions including Aide to the Prime Minister, Support Regiment Commanding Officer, and Chief of the Military Intelligence Division at the Army General Staff.

Dr. Ouédraogo was a parliamentarian in the National Assembly of Burkina Faso and the ECOWAS Parliament, where he sat on the Political Affairs, Peace, Defense, and Security Committees. In this capacity, he carried out informative and investigative missions in most of ECOWAS' 15 countries. He earned a Ph.D. from the Center for Diplomatic and Strategic Studies in Paris, France, on security sector reform and governance in the ECOWAS Region.

**Capt. (Navy) Joaquim Pacheco Santos** serves as a liaison between the Africa Center and the Portuguese Ministry of Defense, coordinating exchanges on security-related Africa policy and scholarship. He also serves as a facilitator and speaker at Africa Center academic programs.

Prior to joining the Africa Center, Captain Joaquim Pacheco Santos served as executive assistant and adviser of the Angola Naval Academy Commander in Luanda. From 2015 to 2017, he was the Commander of the Marines School, and in 2017 served as Deputy Commander of the Portuguese Marine Corps. Additionally, Captain Joaquim Pacheco Santos served as Cadet Corps Commander at the Portuguese Naval Academy from 2010 to 2013, head of the psychology department at the Naval Academy from 2005 to 2010, and lecturer on organizational behavior at the Naval Academy from 2005 to 2010. Captain Santos was the Head of the Department of Organizational Behavior and Leadership Training from 2002 to 2005 and Commander of the Marine Corps Landing Craft Unit from 1999 to 2002.

Captain Santos holds a Ph.D. in Management and Organizational Behavior from the Superior Institute of Work and Enterprise Sciences (ISCTE) in Lisbon and a master's degree in organizational behavior from the Superior Institute of Applied Psychology (ISPA) in Lisbon. Captain Santos has been an Invited Lecturer on Leadership, Motivation, and Corporate/Business

Ethics at the ISCTE-IUL, University at Lisbon, since 2005. He had published several scientific papers on team leadership development and training.