Concurrent Session: Participatory Budgeting Processes

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Session A – Security Sector Stakeholder Involvement in Budgeting

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Agenda

Budget cycle
Link to sector strategy
Participation in the budget cycle
Discussion questions
Budget credibility is key to any government. It requires that: expenditure plans are affordable; that they are prioritized; and inclusive.

Source: IMF recommended practice
It is good practice to prioritise, present and allocate revenue and expenditure using a medium-term budget framework (MTBF)
Line ministries, departments and agencies that constitute the security sector are encouraged to use a sector strategy to identify funding needs for the MTBF.
The open budget initiative (OBI) survey results provide a useful basis to guide reforms to improve budget transparency, engagement with citizens and civil society, and effective formal oversight.

Participation in the budget cycle

<table>
<thead>
<tr>
<th>Score Range</th>
<th>Description</th>
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<tbody>
<tr>
<td>81-100</td>
<td>Extensive information available</td>
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<tr>
<td>61-80</td>
<td>Substantial information available</td>
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<tr>
<td>41-60</td>
<td>Limited information available</td>
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<tr>
<td>21-40</td>
<td>Minimal information available</td>
</tr>
<tr>
<td>0-20</td>
<td>Scant or no information available</td>
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Source: https://www.internationalbudget.org/open-budget-survey/open-budget-index-rankings/
Participation in the budget cycle

OBI provides a useful basis to guide reforms to improve budget transparency, engagement with citizens and civil society, and effective formal oversight. 2017 survey results for select countries are as follows:

- Botswana
- Zambia
- Tanzania
- Nigeria
- Côte d'Ivoire
- Liberia
- Kenya
- Ghana
- Uganda
- South Africa
South Africa has an exemplary OBI rating on account of a number of initiatives instituted during the annual budget cycle.

<table>
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<tr>
<th>Initiative</th>
<th>Objective</th>
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| Civil society budget and expenditure consultations  | • Promote civil society engagement with Treasury officials through the Budget and Expenditure Monitoring Forum  
• Create a Citizen’s Guide to the Budget, to supplement the Treasury’s People’s Guide.                                                                 |
| Public participation in economic, finance and monetary affairs | • Deploy the National Economic Development and Labor Council, as a formal vehicle for government, organized labor, business and community organizations to cooperate on economic, labor and development issues. |
| Citizen supervision and monitoring of public services | • Appoint community-level development workers to create a link between citizens and the provision of services.  
• Create a Presidential hotline to receive citizens’ complaints regarding public services.                                                        |
| Citizen monitoring of government expenditures        | • Launch a citizen based monitoring pilot process to give citizens direct access to information regarding how public services are being delivered.  
• Strengthening government effectiveness by making it more responsive to citizen concerns and deepening democracy.                             |

Source: http://www.fiscaltransparency.net/southafrica.pdf
On the basis of your experience, please comment on the following

- What budget development model is used in your country?
- How are stakeholders involved? What participatory tools are used? At which stage?
- Can development of national security strategy improve public participation in the security sector budget cycle? How?
Thank you