



**AFRICA CENTER
FOR STRATEGIC STUDIES**

Concurrent Session : Participatory Budgeting Processes

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Africa Center for Strategic Studies: Session A – Security Sector Stakeholder Involvement in Budgeting

11 December 2019

Elizabeth Kariuki

Agenda

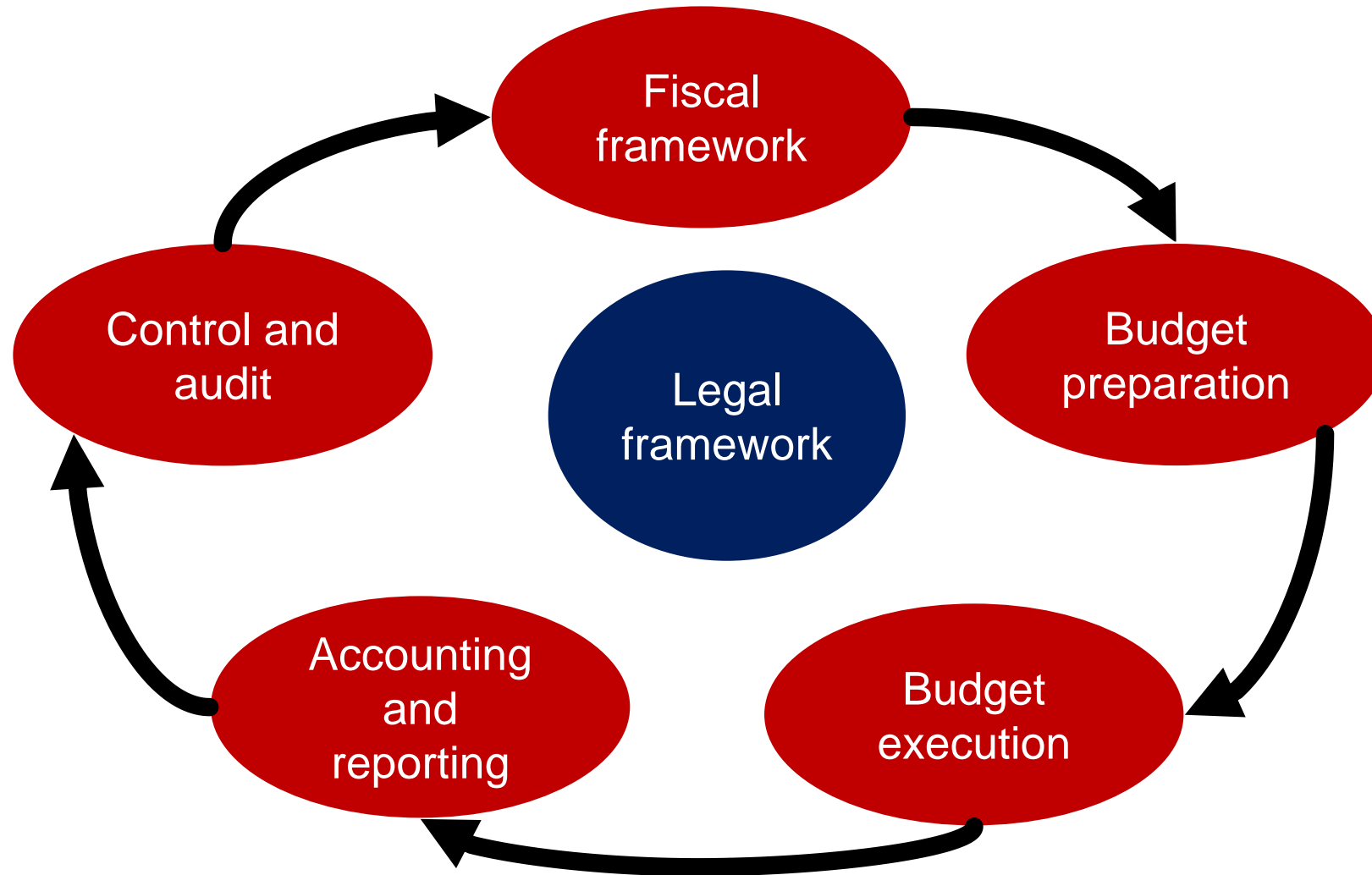
Budget cycle

Link to sector strategy

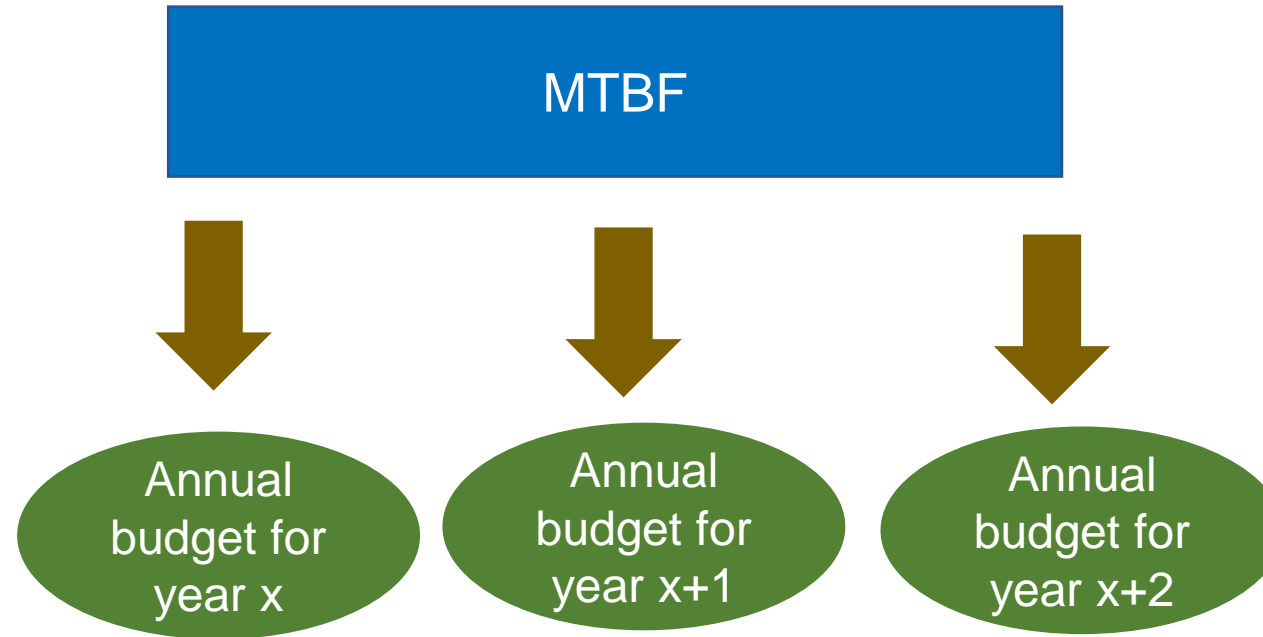
Participation in the budget cycle

Discussion questions

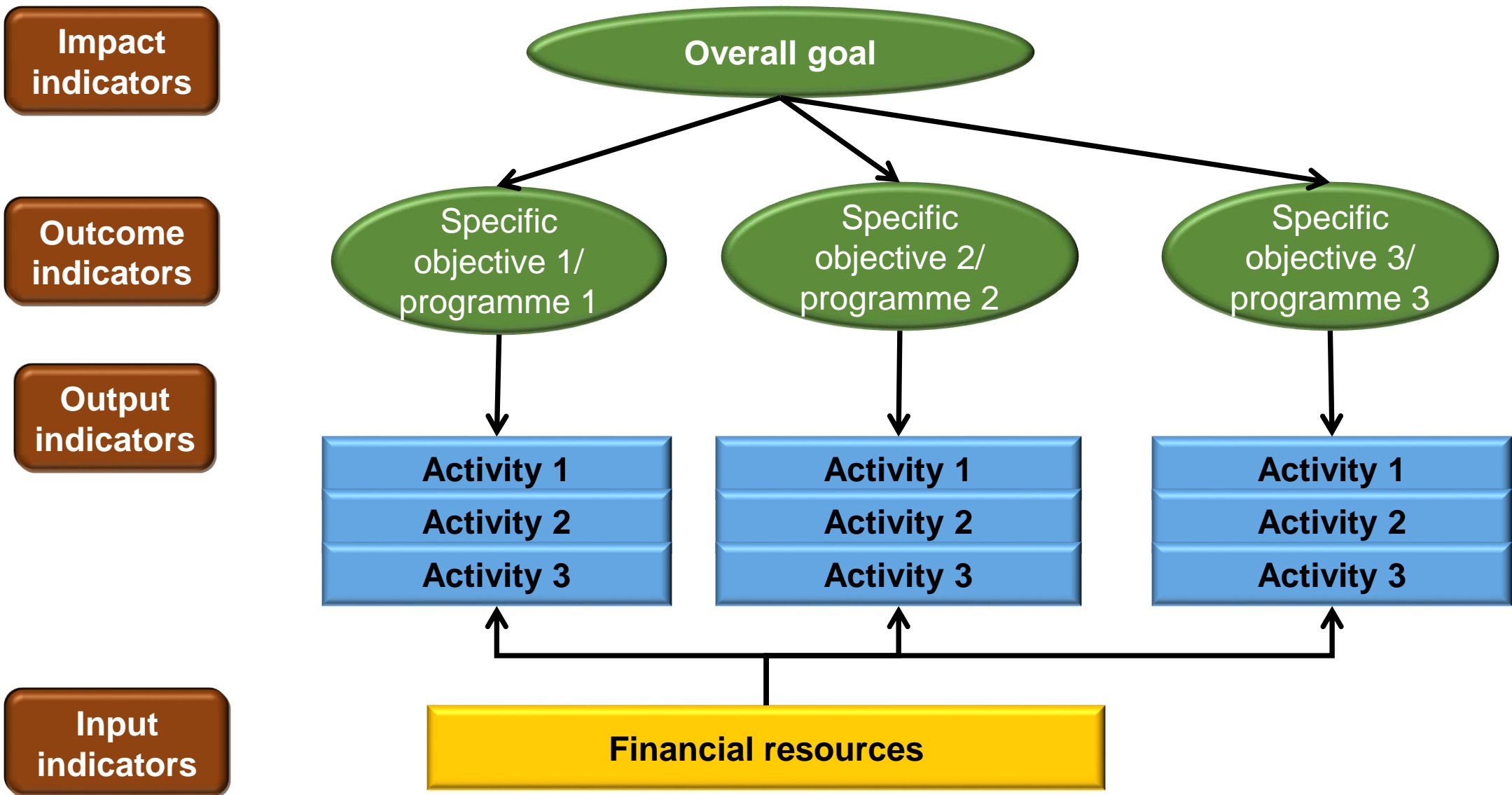
Budget credibility is key to any government. It requires that: expenditure plans are affordable; that they are prioritized; and inclusive



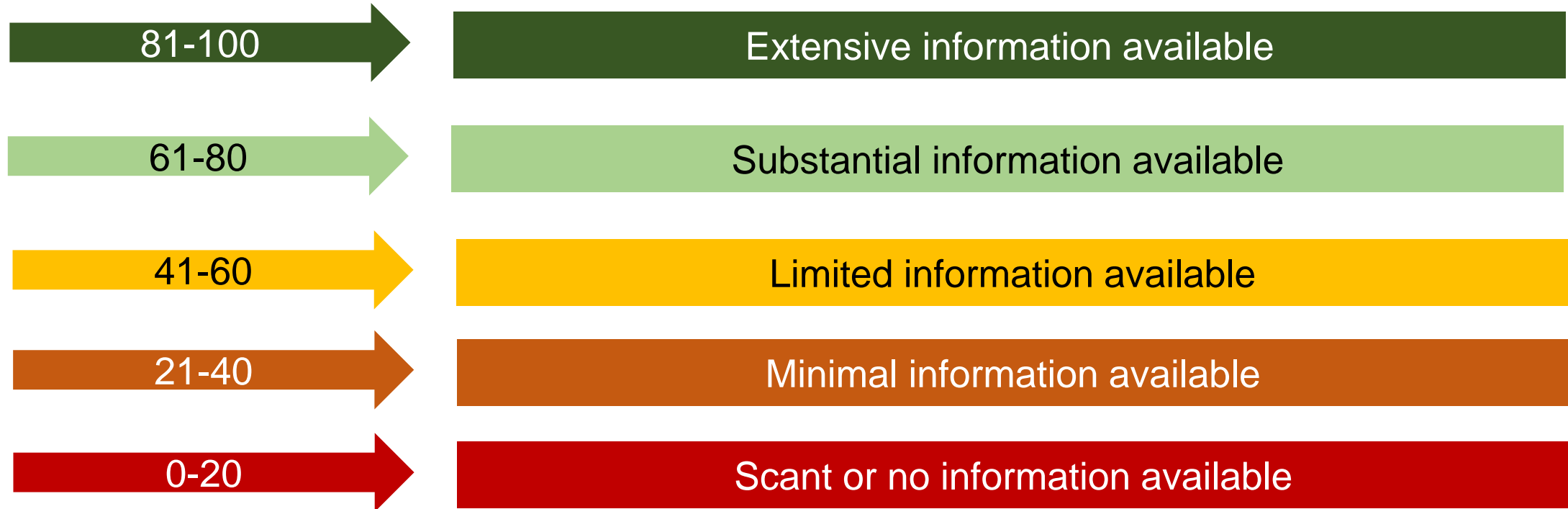
It is good practice to prioritise, present and allocate revenue and expenditure using a medium-term budget framework (MTBF)



Line ministries, departments and agencies that constitute the security sector are encouraged to use a sector strategy to identify funding needs for the MTBF

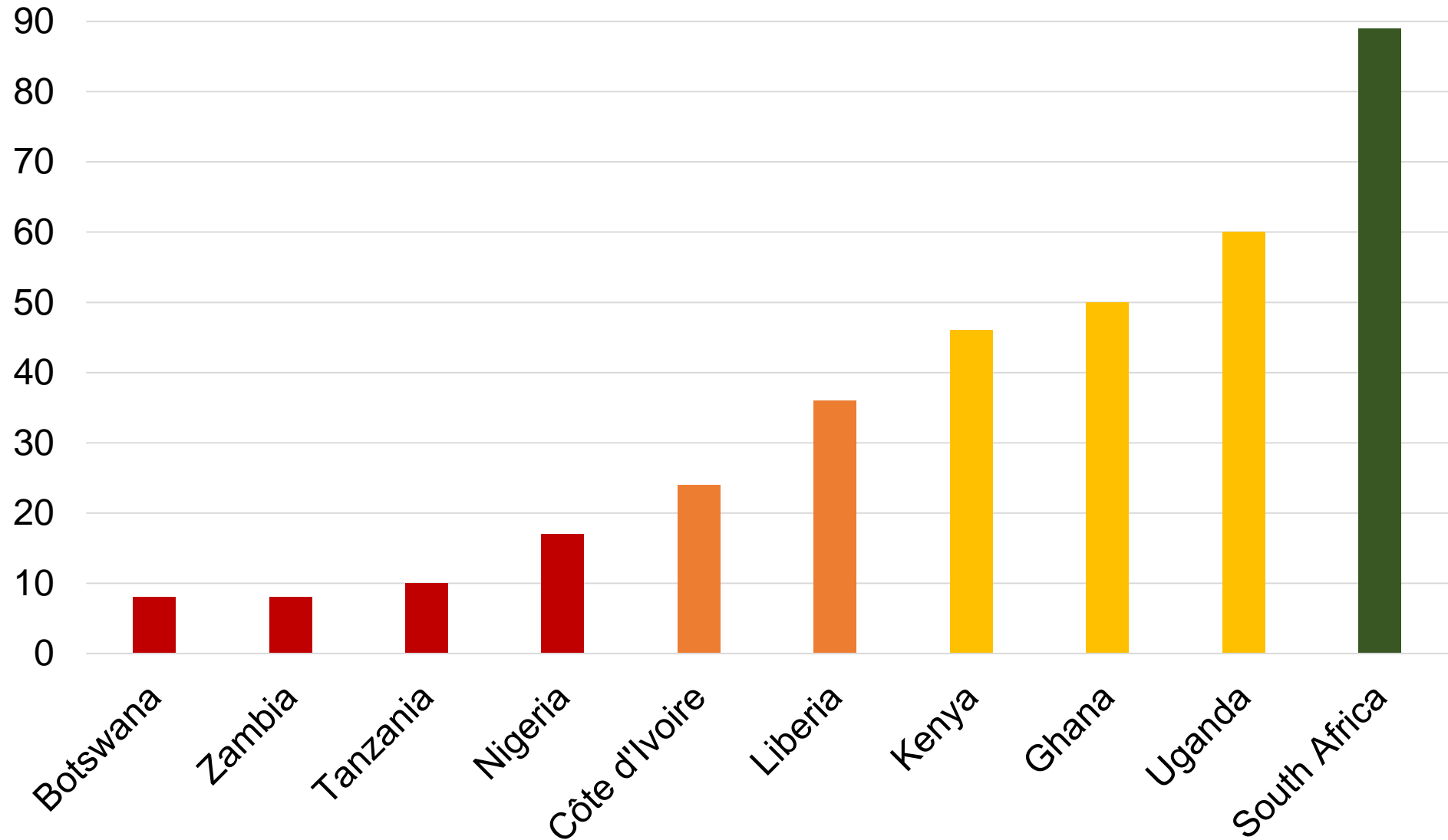


The open budget initiative (OBI) survey results provide a useful basis to guide reforms to improve budget transparency, engagement with citizens and civil society, and effective formal oversight



Source: <https://www.internationalbudget.org/open-budget-survey/open-budget-index-rankings/>

OBI provides a useful basis to guide reforms to improve budget transparency, engagement with citizens and civil society, and effective formal oversight. 2017 survey results for select countries are as follows



South Africa has an exemplary OBI rating on account of a number of initiatives instituted during the annual budget cycle

Initiative	Objective
Civil society budget and expenditure consultations	<ul style="list-style-type: none">• Promote civil society engagement with Treasury officials through the Budget and Expenditure Monitoring Forum• Create a Citizen’s Guide to the Budget, to supplement the Treasury’s People’s Guide.
Public participation in economic, finance and monetary affairs	<ul style="list-style-type: none">• Deploy the National Economic Development and Labor Council, as a formal vehicle for government, organized labor, business and community organizations to cooperate on economic, labor and development issues .
Citizen supervision and monitoring of public services	<ul style="list-style-type: none">• Appoint community-level development workers to create a link between citizens and the provision of services.• • Create a Presidential hotline to receive citizens’ complaints regarding public services.
Citizen monitoring of government expenditures	<ul style="list-style-type: none">• Launch a citizen based monitoring pilot process to give citizens direct access to information regarding how public services are being delivered.• Strengthening government effectiveness by making it more responsive to citizen concerns and deepening democracy.

On the basis of your experience, please comment on the following

✓What budget development model is used in your country?

✓How are stakeholders involved? What participatory tools are used? At which stage?

✓Can development of national security strategy improve public participation in the security sector budget cycle?
How?

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Merci

Thank you

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Asante

Obrigado



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