



AFRICA CENTER
FOR STRATEGIC STUDIES

Managing Security Resources in Africa: Professional Development Symposium

SYLLABUS

Abidjan, Cote d'Ivoire

10-12 December, 2019

Discussion Questions:

General Question: Relevant Megatrends: All Discussion Groups

- What are the most relevant megatrends that will necessitate change in security expenditure management in your country/region and why? Which trends need to be addressed today?

Discussion Group 1: Fiscal Stability and Affordability

- How would such megatrends affect fiscal stability and affordability in security expenditure management in your country/region?

Discussion Group 2: Allocative Efficiency and Operational Efficiency and Effectiveness

- How would such megatrends affect allocative and operational efficiency in security expenditure management in your country/region?

Discussion Group 3: Fiscal Transparency and Accountability

- How would such megatrends affect fiscal transparency and accountability in security expenditure management in your country/region?

Discussion Group 4: External Assistance and Partnerships

- How would such megatrends affect external assistance and partnerships in security sector in your country/region?

Recommended Readings:

KPMG, 2014. "Future State 2030: The global megatrends shaping governments".
<https://assets.kpmg.com/content/dam/kpmg/pdf/2014/02/future-state-2030-v3.pdf>.

PWC, 2016. "Disrupting Africa: Riding the wave of the digital revolution".
<https://www.pwc.com/gx/en/issues/high-growth-markets/assets/disrupting-africa-riding-the-wave-of-the-digital-revolution.pdf>

Harborne, B., Dorotinsky, W., & Bisca, P. M. (Eds.). (2017: pp. 11-12). Securing Development: Public Finance and the Security Sector. The World Bank. Pg. 119-142
<http://www.sipotra.it/wp-content/uploads/2017/05/SECURING-DEVELOPMENT.-Public-Finance-and-the-Security-Sector.pdf>