



MONDAY 9 December	TUESDAY 10 December	WEDNESDAY 11 December	THURSDAY 12 December
	Welcome and Introduction (0900-0945)	Session 3: Budgeting and Resource Mobilization (0900-1030)	Session 4: Introduction to Public Expenditure Management in the Security Sector (0900-1030)
	Program Overview (0945-1030)		
	<i>GROUP PHOTO & BREAK</i> (1030-1100)	<i>BREAK</i> (1030-1100)	<i>BREAK</i> (1030-1100)
	Session 1: Security-Development-Governance Nexus: Resources, Strategy, and Leadership (1100-1230)	Discussion Groups Exercise: Lessons from 4 case studies in budgeting (1100-1230)	Discussion Groups Exercise: Security expenditure management and an evolving security landscape: Anticipating change (1100-1230)
	<i>LUNCH</i> (1230-1330)	<i>LUNCH</i> (1230-1330)	<i>LUNCH</i> (1230-1330)
Registration (1300-1900)	Session 2: Trends in Resources Availability and Security Sector Spending (1330-1500)	Tools For Budgeting in Africa's Security Sector A. Participatory Processes B. Leakages and Waste C. Analyzing Domestic and External Debt (1330-1500)	Session 5: Building External Partnerships (1330-1500)
	<i>BREAK</i> (1500-1530)	<i>BREAK</i> (1500-1530)	<i>BREAK</i> (1500-1530)
	Discussion Groups (1530-1700)	Discussion Groups (1530-1700)	Key takeaways and next steps (1530-1630)
			Closing (1630-1645)
	Reception (1800-2000)		