| MONDAY  
9 December | TUESDAY  
10 December | WEDNESDAY  
11 December | THURSDAY  
12 December |
|---|---|---|---|
| **Welcome and Introduction**  
(0900-0945) | **Session 3: Budgeting and Resource Mobilization**  
(0900-1030) | **Session 4: Introduction to Public Expenditure Management in the Security Sector**  
(0900-1030) |  |
| **Program Overview**  
(0945-1030) | **BREAK**  
(1030-1100) | **BREAK**  
(1030-1100) |  |
| **GROUP PHOTO & BREAK**  
(1030-1100) |  |  |  |
| **Session 1: Security-Development-Governance Nexus: Resources, Strategy, and Leadership**  
(1100-1230) | **Discussion Groups**  
Exercise: Lessons from 4 case studies in budgeting  
(1100-1230) | **Discussion Groups**  
Exercise: Security expenditure management and an evolving security landscape: Anticipating change  
(1100-1230) |  |
| **LUNCH**  
(1230-1330) | **LUNCH**  
(1230-1330) | **LUNCH**  
(1230-1330) |  |
| **Registration**  
(1300-1900) | **Tools For Budgeting in Africa’s Security Sector**  
A. Participatory Processes  
B. Leakages and Waste  
C. Analyzing Domestic and External Debt  
(1330-1500) | **Session 5: Building External Partnerships**  
(1330-1500) |  |
| **BREAK**  
(1500-1530) | **BREAK**  
(1500-1530) | **BREAK**  
(1500-1530) |  |
| **Discussion Groups**  
(1530-1700) | **Discussion Groups**  
(1530-1700) |  |  |
| **Key takeaways and next steps**  
(1530-1630) | **Closing**  
(1630-1645) |  |  |
| **Reception**  
(1800-2000) |  |  |  |