ACSC Course
Towards Effective Security Sector Institutions

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Africa Center for Strategic Studies (ACSS)
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Outline

1. The Status of Institutions in Africa

2. Challenges in Building Effective Security Sector Institutions

3. The Role of Security Sector’s Stakeholders

4. Key Takeaways
Status of Institutions In Africa

Source: World Bank
Building Institutional Capability: The Big Stuck

Source: Andrews et al, 2017. *Building State Capability*
<table>
<thead>
<tr>
<th>State Capacity</th>
<th>Pace of Growth</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Negative Growth</td>
<td>Positive Growth</td>
</tr>
<tr>
<td>Strong</td>
<td>3</td>
<td>5</td>
</tr>
<tr>
<td>Middle</td>
<td>31 (Time to High Capacity: 8 before the end of century and 4 will take more than 50yrs)</td>
<td>14</td>
</tr>
<tr>
<td>Weak</td>
<td>36 (Time to High Capacity: Forever)</td>
<td>13 (Time to High Capacity: only 3 in &lt;90yrs)</td>
</tr>
<tr>
<td>Total</td>
<td>70 (69%)</td>
<td>32 (31%)</td>
</tr>
</tbody>
</table>

Escaping Fragility: Trust and Institutions

Source: World Bank, 2011
Security Challenges Facing Security Professionals in Africa

Corruption

Source: Aning and Siegle, 2019
Government Defense Anti-Corruption Index

Security Budget: Whose Responsibility?
The Key Takeaways

- Political Leadership
- **National Visions and Policies**
- Informed and Well-connected Citizens and Civil Society
- **Traditional and Informal Institutions**
- Trust and Transitional Justice