



## **Session 3 : National Security Strategy Development Process**

Colonel (Ret.) Mahamadou Sambe

# PROCESS FOR DEVELOPING AN NSS: THE CASE OF SENEGAL

# INTRODUCTION

- **CONTEXT**

National context

Sub-regional and international context

- **HARMONIZATION OF THE NATIONAL SECURITY SYSTEM**

**Coherence** needed between **sectoral** policies

The NSS completes the security **architecture**

- **REFERRAL OF CHEDS BY THE PR**

Presidential directive

Memo from the PM

# MAIN IDEA

*A national security strategy must be developed to provide coherent responses to security challenges. It requires a major effort in planning and anticipating problems, and an inclusive approach despite difficulties related to the number and the diversity of actors.*

# OUTLINE

**DESIGN**

**IMPLEMENTATION**

**CHALLENGES AND SOLUTIONS**

**PERSPECTIVES**

# DEVELOPMENT

- **ACSS GUIDANCE AND SUPPORT**

National workshop in July 2018

Sub-regional seminar in August 2018

ACSS as the resource person

- **INTERNAL ORGANIZATION**

Establishing a steering committee;

Establishing a permanent secretariat;

**Literature** review and developing concept documents.

# DEVELOPMENT (cont'd)

- **SETTING UP A NATIONAL COMMITTEE**
- The panel of the wise  
Limited committee with designated coordinator  
Resource persons
- **SETTING UP SUBCOMMITTEES**  
S/C Benchmarking, Zone level workshops and Interviews  
S/C Perception surveys  
S/C Communication  
S/C Production of the NSS document

*Note: Each subcommittee has a chair and a designated focal point.*



# IMPLEMENTATION

- **INDUCTION SEMINAR**

- **METHODOLOGY**

Choosing the framework for the analysis

Alternating full sessions and subcommittees works

Reinforcement of specific capabilities:

*transformational leadership, communication and survey*

Approval phases



# REPORT ON IMPLEMENTATION

- **CONSULTING AND BENCHMARKING OPTIONS**
- **MEETING WITH EXPERTS AND ADMINISTRATIVE AUTHORITIES:**
  - Making any survey results available to them
- **PRODUCTION:**
  - Survey, interview, and questionnaire forms
  - Vision
  - List of people to interview
  - Framework for the analysis of the strategy
  - First draft of the NSS document

# CHALLENGES AND SOLUTIONS

- **COMMITTEE MEMBER LOYALTY**

**Solution:** working conditions, regular follow-ups.

- **INTERACTION WITH SECTORIAL TEAMS**

- **Solution:** direct consultation, participation.

- **FOLLOW-UP OF SUBCOMMITTEE TASK IMPLEMENTATION**

**Solution:** follow-up protocol and systematic reporting.

- **DELAYS IN THE ALLOCATION OF FUNDS**

**Solution:** pre-financing, requesting credit and following up.

# PROSPECTS

- **SUBCOMMITTEE CONSULTATION REPORTS**
- **FINALIZING THE NSS DOCUMENT**
- **PRESENTING THE PROJECT TO THE NSC**
- **COMMUNICATION ON THE NSS**
- **REGULAR REVIEWS OF THE NSS**

# CONCLUSION



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