Session 3 : National Security Strategy Development Process

Colonel (Ret.) Mahamadou Sambe
PROCESS FOR DEVELOPING AN NSS: THE CASE OF SENEGAL
INTRODUCTION

• CONTEXT
  National context
  Sub-regional and international context

• HARMONIZATION OF THE NATIONAL SECURITY SYSTEM
  Coherence needed between sectoral policies
  The NSS completes the security architecture

• REFERRAL OF CHEDS BY THE PR
  Presidential directive
  Memo from the PM
A national security strategy must be developed to provide coherent responses to security challenges. It requires a major effort in planning and anticipating problems, and an inclusive approach despite difficulties related to the number and the diversity of actors.
OUTLINE

DESIGN

IMPLEMENTATION

CHALLENGES AND SOLUTIONS

PERSPECTIVES
DEVELOPMENT

• ACSS GUIDANCE AND SUPPORT
  National workshop in July 2018
  Sub-regional seminar in August 2018
  ACSS as the resource person

• INTERNAL ORGANIZATION
  Establishing a steering committee;
  Establishing a permanent secretariat;
  Literature review and developing concept documents.
DEVELOPMENT (cont’d)

• SETING UP A NATIONAL COMMITTEE
  The panel of the wise
  Limited committee with designated coordinator
  Resource persons

• SETING UP SUBCOMMITTEES
  S/C Benchmarking, Zone level workshops and Interviews
  S/C Perception surveys
  S/C Communication
  S/C Production of the NSS document

Note: Each subcommittee has a chair and a designated focal point.
IMPLEMENTATION

• INDUCTION SEMINAR

• METHODOLOGY

Choosing the framework for the analysis
Alternating full sessions and subcommittees works
Reinforcement of specific capabilities:
  *transformational leadership, communication and survey*
Approval phases
REPORT ON IMPLEMENTATION

• CONSULTING AND BENCHMARKING OPTIONS

• MEETING WITH EXPERTS AND ADMINISTRATIVE AUTHORITIES:
  Making any survey results available to them

• PRODUCTION:
  Survey, interview, and questionnaire forms
  Vision
  List of people to interview
  Framework for the analysis of the strategy
  First draft of the NSS document
CHALLENGES AND SOLUTIONS

• COMMITTEE MEMBER LOYALTY
  Solution: working conditions, regular follow-ups.

• INTERACTION WITH SECTORIAL TEAMS
  Solution: direct consultation, participation.

• FOLLOW-UP OF SUBCOMMITTEE TASK IMPLEMENTATION
  Solution: follow-up protocol and systematic reporting.

• DELAYS IN THE ALLOCATION OF FUNDS
  Solution: pre-financing, requesting credit and following up.
PROSPECTS

• SUBCOMMITTEE CONSULTATION REPORTS
• FINALIZING THE NSS DOCUMENT
• PRESENTING THE PROJECT TO THE NSC
• COMMUNICATION ON THE NSS
• REGULAR REVIEWS OF THE NSS
CONCLUSION