



AFRICA CENTER
FOR STRATEGIC STUDIES

Session 5:

National Security Strategy

Development

Dr. Kuol

Outline

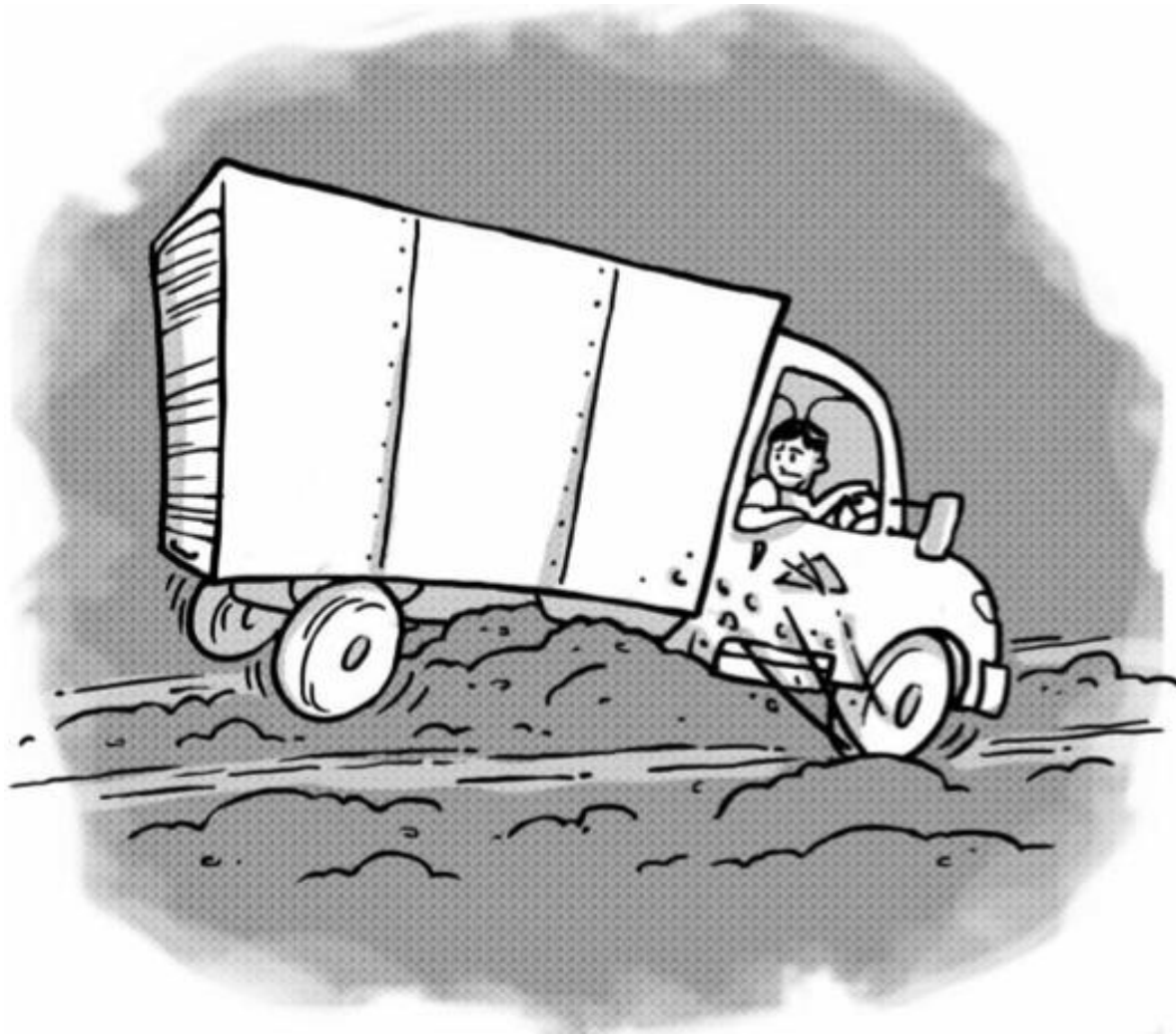
1. Strategic Leadership, Critical Thinking and NSSD
2. NSSD Process and Product
3. Integrated Nature of NSS Document
4. Strategic Partnership and NSSD
5. Key Takeaways

The Status of National Security Strategies in Africa

	Opportunities	Challenges
PRODUCT	• .	• .
PROCESS	• .	• .
PEOPLE	• .	• .
PRIORITIES	• .	• .
PARTNERSHIPS	• .	• .

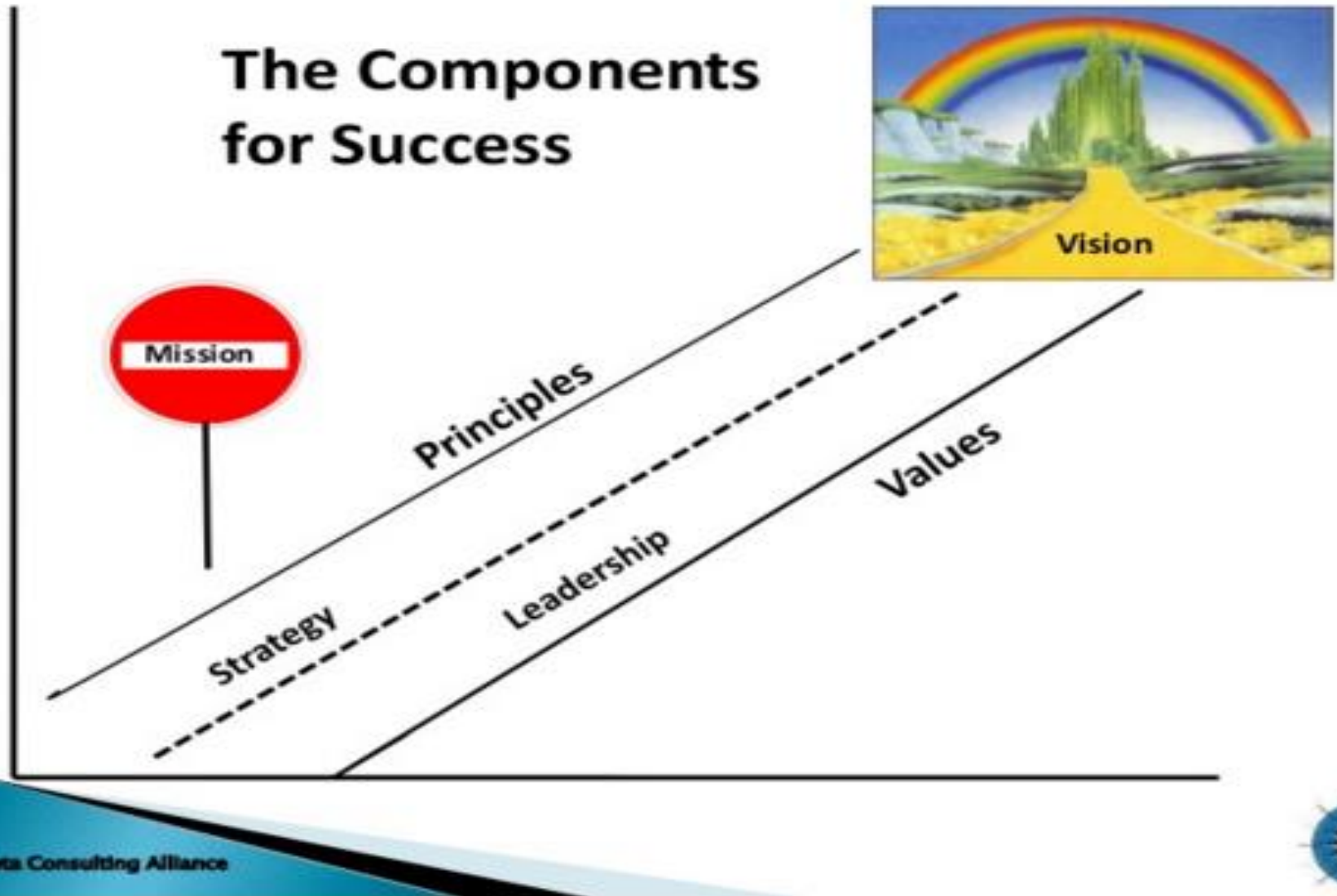
Source: ACSS Approach to NSSD in Africa

The Big Stuck in State Capability to Deliver Security



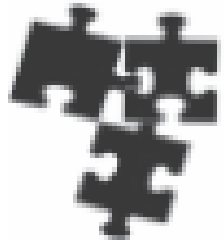
Source: Andrews et al, 2017. *Building State Capability*

Strategic Leadership, Critical Thinking and NSSD



Source: www.slideshare.net/JohnPersico1/strategy-development-process

National Security Strategy As Theory of Change



Local solutions for local problems

Transitioning from promoting predetermined solutions to allowing the local nomination, articulation and prioritisation of concrete problems to be solved.



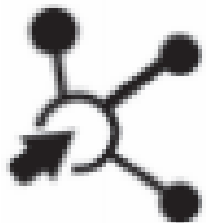
Pushing problem-driven positive deviance

Creating (and protecting) environments within and across organisations that encourage experimentation and positive deviance.



Try, learn, iterate, adapt

Promoting active experiential (and experimental) learning with evidence-driven feedback built into regular management that allows for real-time adaptation.



Scale through diffusion

Engaging champions across sectors and organisations who ensure reforms are viable, legitimate and relevant.

Source: Andrews et al, 2017. *Building State Capability*

National Values



National Interests



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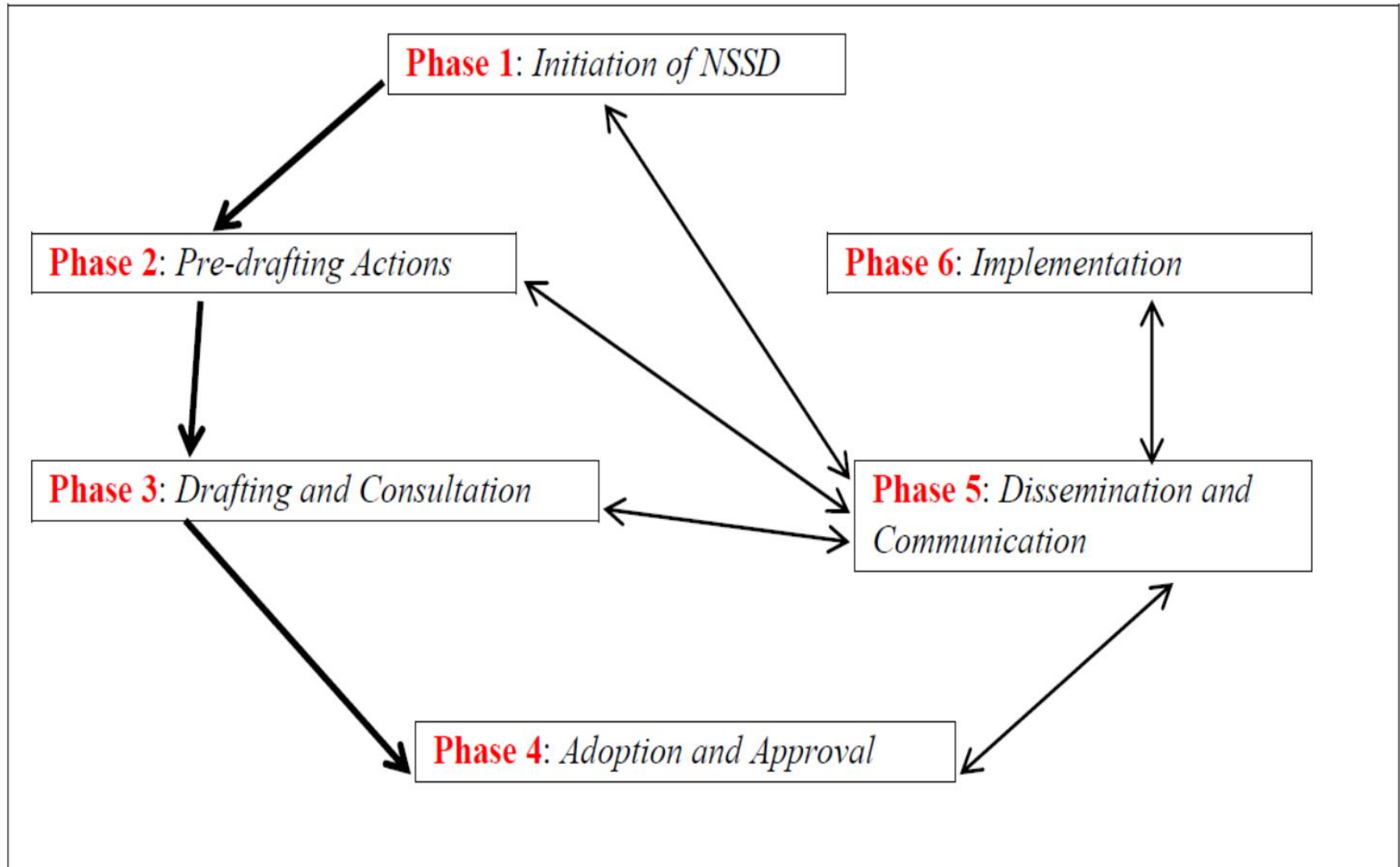


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NSSD Process: Drafting and Consultation



Source: ACSS NSSD Toolkit (Draft)

Integrated Nature of NSS Document

National Security Vision

National Security Interests

National Security Threats and Opportunities

National Security Core Objectives

Division of Labor and Restructuring of Security Sector

Resources for National Security Strategy and Partnership

Civilian Oversight

Implementation

Source: ACSS NSSD Toolkit (Draft)

Strategic Partnership and NSSD



Source: <http://clipartmag.com/partners-cliparts#partners-cliparts-4.jpg>

Key Takeaways

1. NSSD is not a panacea without national strategic leadership
2. NSSD is not cut and paste but it is a nationally owned process
3. Process is more important than the document
4. Buying-in of citizens and other stakeholders is essential
5. Idealism with realism is key in making it implementable
6. Making it a living document



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