Session 5: National Security Strategy Development

Dr. Kuol
1. Strategic Leadership, Critical Thinking and NSSD

2. NSSD Process and Product

3. Integrated Nature of NSS Document

4. Strategic Partnership and NSSD

5. Key Takeaways
The Status of National Security Strategies in Africa

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Source: ACSS Approach to NSSD in Africa
The Big Stuck in State Capability to Deliver Security

Source: Andrews et al, 2017. *Building State Capability*
Strategic Leadership, Critical Thinking and NSSD

The Components for Success

Mission

Principles

Strategy

Leadership

Values

Vision

Source: www.slideshare.net/JohnPersico1/strategy-development-process
National Security Strategy As Theory of Change

Local solutions for local problems
Transitioning from promoting predetermined solutions to allowing the local nomination, articulation and prioritisation of concrete problems to be solved.

Pushing problem-driven positive deviance
Creating (and protecting) environments within and across organisations that encourage experimentation and positive deviance.

Try, learn, iterate, adapt
Promoting active experiential (and experimental) learning with evidence-driven feedback built into regular management that allows for real-time adaptation.

Scale through diffusion
Engaging champions across sectors and organisations who ensure reforms are viable, legitimate and relevant.

National Values
National Interests
NSSD Process: Drafting and Consultation

Phase 1: Initiation of NSSD

Phase 2: Pre-drafting Actions

Phase 3: Drafting and Consultation

Phase 4: Adoption and Approval

Phase 5: Dissemination and Communication

Phase 6: Implementation

Source: ACSS NSSD Toolkit (Draft)
Integrated Nature of NSS Document

*National Security Vision*

*National Security Interests*

*National Security Threats and Opportunities*

*National Security Core Objectives*

*Division of Labor and Restructuring of Security Sector*

*Resources for National Security Strategy and Partnership*

*Civilian Oversight*

*Implementation*

Source: ACSS NSSD Toolkit (Draft)
Strategic Partnership and NSSD

Source: http://clipartmag.com/partners-cliparts#partners-cliparts-4.jpg
Key Takeaways

1. NSSD is not a panacea without national strategic leadership

2. NSSD is not cut and paste but it is a nationally owned process

3. Process is more important than the document

4. Buying-in of citizens and other stakeholders is essential

5. Idealism with realism is key in making it implementable

6. Making it a living document
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