DEVELOPING A NATIONAL SECURITY STRATEGY, SENEGAL EXPERIENCE
PREAMBLE

• CONTEXT:
  ➢ national context;
  ➢ sub-regional and international context;

• CONSISTENCY OF THE NATIONAL SECURITY SYSTEM:
  ➢ need for coordination of sector policies;
  ➢ The National Security Strategy completes the security architecture.

• THE PRESIDENT OF THE REPUBLIC CONSULTS THE CENTER FOR ADVANCED STUDIES IN DEFENSE AND SECURITY:
  ➢ Presidential Decree;
  ➢ Circular of the Prime Minister.
Developing a national security strategy is a necessity requiring major conceptual efforts but also efforts at inclusive implementation and anticipation, despite the difficulties related to the diversity of the actors.
PLAN

1. DESIGN

2. IMPLEMENTATION

3. PROBLEMS AND SOLUTIONS

4. OUTLOOK
DESIGN

• SUPPORT OF ACSS:
  ➢ national workshop in July 2018;
  ➢ sub-regional seminar in August 2018;
  ➢ ACSS as resource person.

• INTERNAL ORGANIZATION:
  ➢ setting up a steering committee;
  ➢ setting up a permanent secretariat;
  ➢ Document review and drafting of conceptual documents.
• **SETTING UP A NATIONAL COMMISSION:**
  - The Council of Elders;
  - Small commission with appointment of a coordinator;
  - resource persons.

• **SETTING UP SUBCOMMITTEES:**
  - S/C - Benchmarking, Zone Workshops and Interviews;
  - S/C - Perception surveys;
  - S/C - Communication;
  - S/C - Production of the National Security Strategy document.

*Note: Each subcommittee has a Chair and a designated focal point.*
IMPLEMENTATION

• UPDATE BRIEFING;

• METHODOLOGY:
  ➢ Choosing the study framework;
  ➢ Alternating between plenary sessions and work in sub-committees;
  ➢ enhancing specific capabilities: *Transformational leadership, communication and survey*;
  ➢ phases of validation.
OVERVIEW OF IMPLEMENTATION STATUS

• BENCHMARKING AND CONSULTATION OPTIONS

• MEETING WITH EXPERTS AND ADMINISTRATIVE AUTHORITIES:
  ➢ making the survey results available.

• PRODUCTION:
  ➢ survey, interview and questionnaire forms;
  ➢ view during validation;
  ➢ list of persons to be interviewed during validation;
  ➢ draft of strategy analysis document.
PROBLEMS AND SOLUTIONS

• FOSTERING LOYALTY OF COMMISSION MEMBERS:
  ➢ Solution: follow up.

• LACK OF RELEVANT EXPERIENCE OF SOME MEMBERS
  ➢ Solution: upgrade and effort to understand the discussions.

• DELAY IN SETTING UP THE FUNDS
  ➢ Solution: prefinancing, loan application and follow-up.
OUTLOOK

- REPORTS ON CONSULTATIONS OF SUB-COMMITTEES;
- USING THE DATA AND DRAFTING THE DOCUMENT;
- EVALUATION;
- PERIODIC REPORT TO THE PRESIDENT OF THE REPUBLIC;
- ACTIONS TO COMMUNICATE ABOUT THE NATIONAL SECURITY STRATEGY;
- WORK ESTIMATED TO END IN LATE JUNE 2019;
- PROPOSED FREQUENCY OF REVIEWS OF THE NATIONAL SECURITY STRATEGY.
CONCLUSION