

# DEVELOPING A NATIONAL SECURITY STRATEGY, SENEGAL EXPERIENCE

# PREAMBLE

- **CONTEXT:**
  - national context;
  - sub-regional and international context;
- **CONSISTENCY OF THE NATIONAL SECURITY SYSTEM:**
  - need for coordination of sector policies;
  - The National Security Strategy completes the security architecture.
- **THE PRESIDENT OF THE REPUBLIC CONSULTS THE CENTER FOR ADVANCED STUDIES IN DEFENSE AND SECURITY :**
  - Presidential Decree;
  - Circular of the Prime Minister.

# CORE IDEA

*Developing a national security strategy is a necessity requiring major conceptual efforts but also efforts at inclusive implementation and anticipation, despite the difficulties related to the diversity of the actors.*

# PLAN

- 1. DESIGN**
- 2. IMPLEMENTATION**
- 3. PROBLEMS AND SOLUTIONS**
- 4. OUTLOOK**

# DESIGN

- **SUPPORT OF ACSS:**
  - national workshop in July 2018;
  - sub-regional seminar in August 2018;
  - ACSS as resource person.
- **INTERNAL ORGANIZATION:**
  - setting up a steering committee;
  - setting up a permanent secretariat;
  - Document review and drafting of conceptual documents.

# DESIGN (CONTINUATION)

- **SETTING UP A NATIONAL COMMISSION:**
  - The Council of Elders;
  - Small commission with appointment of a coordinator;
  - resource persons.
- **SETTING UP SUBCOMMITTEES:**
  - S/C - Benchmarking, Zone Workshops and Interviews;
  - S/C - Perception surveys;
  - S/C - Communication;
  - S/C - Production of the National Security Strategy document.

*Note: Each subcommittee has a Chair and a designated focal point.*

# IMPLEMENTATION

- **UPDATE BRIEFING;**
- **METHODOLOGY:**
  - Choosing the study framework;
  - Alternating between plenary sessions and work in sub-committees;
  - enhancing specific capabilities:  
*Transformational leadership , communication and survey;*
  - phases of validation.

# OVERVIEW OF IMPLEMENTATION STATUS

- **BENCHMARKING AND CONSULTATION OPTIONS**
- **MEETING WITH EXPERTS AND ADMINISTRATIVE AUTHORITIES:**
  - making the survey results available.
- **PRODUCTION:**
  - survey, interview and questionnaire forms;
  - view during validation;
  - list of persons to be interviewed during validation;
  - draft of strategy analysis document.



# PROBLEMS AND SOLUTIONS

- **FOSTERING LOYALTY OF COMMISSION MEMBERS:**
  - **Solution:** follow up.
- **LACK OF RELEVANT EXPERIENCE OF SOME MEMBERS**
  - **Solution:** upgrade and effort to understand the discussions.
- **DELAY IN SETTING UP THE FUNDS**
  - **Solution:** prefinancing, loan application and follow-up.

# OUTLOOK

- **REPORTS ON CONSULTATIONS OF SUB-COMMITTEES;**
- **USING THE DATA AND DRAFTING THE DOCUMENT;**
- **EVALUATION;**
- **PERIODIC REPORT TO THE PRESIDENT OF THE REPUBLIC;**
- **ACTIONS TO COMMUNICATE ABOUT THE NATIONAL SECURITY STRATEGY;**
- **WORK ESTIMATED TO END IN LATE JUNE 2019;**
- **PROPOSED FREQUENCY OF REVIEWS OF THE NATIONAL SECURITY STRATEGY.**



# CONCLUSION