### National Security Leadership in Africa:

Presented by: Brownie J. Samukai Jr. Former Minister of National Defense in Liberia April 8, 2019 Gaborone, Botswana

# National Security Threats in Africa

- These threats include dangers to countries strategic interest, values, and welfare.
- They can be endogenous, exogenous, or transnational in nature.
- These threats may embody uncertainties with varying degrees of objectives and end states.
  - Low intensity threat levels -> Highly violent and dangerous dimensions
  - Ex: Uncertainty of human development, youth unemployment, and land distribution and ownership rights are all characterized as low intensity threats, if left neglected can escalade into violent threats.
  - Violent threats have the capabilities to transcend national borders and affect the stability of neighboring countries.
  - MAJOR HEALTH PANDEMIC

## Key Attributes of Security Sector Leaders

- Realistic awareness of internal and external threats
- Understand the socio-political dynamics in the region.
- VISION:
- TRUST:
- LEGITIMACY:
- ACCOUNTABILITY AND INTEGRITY:
- Technical and Tactical acumen:
- Honesty and Integrity

# Leadership Challenges

- The multiplicity of military and security forces under variety of command elements.
- Governance, transparency and due process.
- Lack of coordination between or among security agencies competing for attention and resources.
  - Lack of financial and logistical support
  - Very limited tactical and technical capabilities
  - Political uncertainties and ambiguous Commander's intent.

"Good intentions, clear objectives and mission accomplishment do not ascend into victory without timely financial and logistical supports."

#### OVERCOMING THESE CHALLENGES

- Clear political direction and intentions
- Effective coordination
- Legal parameters of authority and operations
- Regimentation and clear command authority
- Gain the trust and respect of Parliament

#### ROLE OF LEADERSHIP IN CREATING CONDUCIVE ENVIRONMENT FOR FORMULATING AND IMPLEMENTING NSS

- National ownership
- Broad based consultation and inclusiveness
- Legislative/Parliamentary oversight
- Leaders are meant to lead by example
- Flexibility and adaptability based on resources
- Strategic understanding of issues and situations
- Know your strategic limitations
- Leverage Partnership

# The Liberian case of NSS Development

- Leadership by Her Excellency
  - 150 Action Plan
  - Interim Poverty Reduction Strategy
  - National Security Assessment across the country
  - Comprehensive Inclusive consultation
    - All National Stakeholders and organizations
    - National Legislature and Judiciary
    - International partners
    - Strategic Partner/s
- Governance Commission as lead agency NATIONAL SECURITY ADVISOR AS GENERAL COORDINATOR

### CONCLUSION

- National ownership an imperative
- Local leadership a supporting pillar
- Leveraging partnership for resources and capacity gaps
- Leaders are meant to lead
- Take responsibility for your actions and inactions
- Broad base consultation thru listening and engagement
- Be bold and strategic with your interventions
- "...Just add another chair as a strategic intervention..."

# Thank You Any Questions?