

# Importance and Relevance of External Accountability Agencies in Improving Police Performance and Service Delivery

By

'Kemi OKENYODO

**Executive Director** 

Partners West Africa – Nigeria

Team Lead, CSSF National Policing Program



# Definition of Police Accountability

It is a system of internal and external checks and balances aimed at ensuring that police can carry out their duties properly and are held responsible if they fail to do so.

It is meant to uphold police integrity, deter misconduct and to restore or enhance public confidence in policing.



# Why Police Accountability?

They need to receive proper direction;

ii. They need to be prepared and equipped to carry out their functions in a professional manner;

iii. They need to be assured of proper working conditions;

iv. Line managers must supervise their staff;

v. Police actions and operations need to be reviewed and evaluated.



#### Critical Stakeholders

External

Government Agencies;

Parliament;

Judiciary;

Civil Society Organisations;

Communities;

Independent Oversight Bodies such as National Human Rights Institutes

Internal

Nigeria Police Force

- Public Complaints Bureau
- Provost
- Nigeria Police Rapid Response Unit



#### Key Elements of Police Accountability

- . Legislation (in line with international human rights law) specifying the functions and powers of the police;
- ii. Practical instructions based on the legislations that reflect both the spirit of the law and the letter of the

- iii. Opportunities for the public to raise their concerns;
- iv. Policies that set priorities on how to deploy police capacity;
- v. Adequate police training, both basic and ongoing



#### Key Elements of Police Accountability

- vi. Equipment that is adequate for prescribed police functions;
- vii. Proper reporting procedures and facilities;
- viii. A working culture that promotes transparency and evaluation

- xi. Adequate supervision that supports officers in carrying out their duties professionally and reporting these correctly
- x. Monitoring of police actions and operations by both police leadership and external organs



#### Key Elements of Police Accountability

xi. Scrutiny and oversight involving feedback to the police in order to improve

future activities and prevent future wrongdoings;

• xii Reliable statistics on police performance related both to effectiveness in dealing with crime and public order, as well as to their integrity and public confidence.

xiii. Evaluation and complaints procedures that contribute to the development of

new policies, procedures and instructions

xiv. Procedures for overseeing the feedback, evaluation and complaints procedures

and statistics



#### **Ensuring Effective Police Accountability**

DirectionSetting

B4 Police Actions



Supervision and Monitoring

During Police Actions  Review and Evaluation

After Police Actions





# Summary

#### Effective Police Accountability requires:

- A system in which police, the State, the public and independent bodies are represented;
- A system involving monitoring before, duirng and after police operations and actions;
- A system allowing for corrective actions; and
- A system that targets individual police officers, their supervisors and the institutions as a whole.



### Summary

ALL 4 MUST be present for a police accountability system to be effective.

- It provides multiple levels of police criticisms and scrutiny, which is key to maintaining integrity.
- It develops institutional frameworks, which is important in a democratic state.



# THANK YOU