



**AFRICA CENTER  
FOR STRATEGIC STUDIES**

**Managing Security Resources in Africa:  
Professional Development Symposium**  
**The Overview**

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# ACSS Mission and The Symposium

## To advance African security by:

- Expanding understanding, providing a trusted platform for dialogue,
- Building enduring partnerships, and
- Catalyzing strategic solutions

# Why this Symposium?

- Generating, allocating and managing security sector resources remain as persistent challenges in Africa
- Weak institutions, capacity constraints, inadequate oversight and lack of transparency and national security policies characterized security sector in Africa
- The resulting inefficiency and ineffectiveness of managing security resources in Africa made many countries not to deliver security, safety and justice to their citizens
- Thus, the judicious management of available security sector resources in Africa is both urgent and critical

# Aims

1. Enhance capacity and professionalism among ACSS alumni responsible for the management of security resources in Africa,
2. Create a supportive peer network, and
3. Explore the frontier issues in the management of security resources across Africa

# What do we expect by the end of this Symposium?

1. **Providing a trusted platform not only for peer-learning but also for building enduring partnerships and networking**
2. **Catalyzing tools for how best to:**
  - Resource mobilization and allocation.
  - Effective budgeting practice, and
  - Public Expenditure management in the security sector.

# Approaches and Methods

## 1. Peer Learning and Experience Sharing

### 1. Theory of Change

### 2. The Case Studies: Evidence Based Approach.

### 3. Strategic and Critical Thinking

### 4. Non Attribution

# The Structure of the Symposium

## 1. Plenary Sessions

- **Session 1: Security-Development-Governance Nexus: Resources, Strategy, and Leadership**
- **Session 2: Trends in Resources Availability and Security Sector Spending**
- **Session 3: Building External Partnerships**

## 2. Concurrent Sessions:

- **Tools for Budgeting in Africa's Security Sector**
- **Tools for Strengthening Public Expenditure Management**

# The Structure of the Symposium

## 3. Discussion Groups and Exercises:

- **Country Experiences:** Linking resources, strategy and leadership
- **Introduction** to the Exercises
- **Exercise 1:** Analyze implications of security expenditure trends in 3 case studies
- **Exercise 2:** Lessons from 3 case studies in budgeting
- **Exercise 3:** Security expenditure management and an evolving security landscape: Anticipating change





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