<table>
<thead>
<tr>
<th>TUESDAY 15 January</th>
<th>WEDNESDAY 16 January</th>
<th>THURSDAY 17 January</th>
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</table>
| **Welcome and Introduction**  
(0900-0945) | **Session 2: Trends in Resources Availability and Security Sector Spending**  
(0900-1030) | **Session 3: Building External Partnerships**  
(0900-1030) |
| **Program Overview**  
(0945-1030) | **BREAK**  
(1030-1100) | **BREAK**  
(1030-1100) |
| **GROUP PHOTO & BREAK**  
(1030-1100) | **Discussion Groups**  
Exercise: Analyze implications of security expenditure trends in 3 case studies  
(1100-1230) | **Tools For Strengthening Public Expenditure Management**  
A. Affordability and Sustainability  
B. Accountability and Oversight  
C. Inclusion and Consultation  
D. Coordination and Cooperation  
(1100-1230) |
| **Session 1: Security-Development-Governance Nexus: Resources, Strategy, and Leadership**  
(1100-1230) | **LUNCH**  
(1230-1330) | **LUNCH**  
(1230-1330) |
| **Discussion Groups**  
Country Experiences: Linking resources, strategy and leadership  
(1330-1500) | **Tools For Budgeting in Africa’s Security Sector**  
A. Participatory Processes  
B. Domestic Resource Mobilization  
C. Leaks and Waste  
D. Analyzing Domestic and External Debt  
(1330-1500) | **Discussion Groups**  
Exercise: Security expenditure management and an evolving security landscape: Anticipating change  
(1330-1500) |
| **BREAK**  
(1500-1530) | **BREAK**  
(1500-1530) | **BREAK**  
(1500-1530) |
| **Discussion Groups**  
Introduction to the Exercises  
(1530-1700) | **Discussion Groups**  
Exercise: Lessons from 3 case studies in budgeting  
(1530-1700) | **Key takeaways and next steps**  
(1530-1630) |
| **Reception**  
(1800-2000) | | **Closing**  
(1630-1645) |