

National Security Strategy Development Workshop

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Session3: Lessons from Case Studies

Key Elements of National Security Strategy Process

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Outline

1. Mapping and Taking Stock
2. National Values and Interests
3. Definition of “National Security”
4. Rationale for Drafting National Security Strategy and its Scope
5. Key Steps: Initiation, Drafting, Consultation and Approval
6. Key Takeaways

Typical Elements of A National Security Strategy

Vision and goals

A clear and realistic description of the conditions for national security a state aims to establish over a specific period in the near future, and the goals and intended outcomes the policy seeks to achieve as a result.

Values and principles

A statement of the values and principles that should guide the implementation of the strategy, including international obligations such as respect for human rights and gender equality.

National interest and strategic environment

A description of the state's security priorities based on domestic context, priorities and obligations.

International obligations

A national perspective on international security and cooperation, including multilateral obligations and international legal commitments.

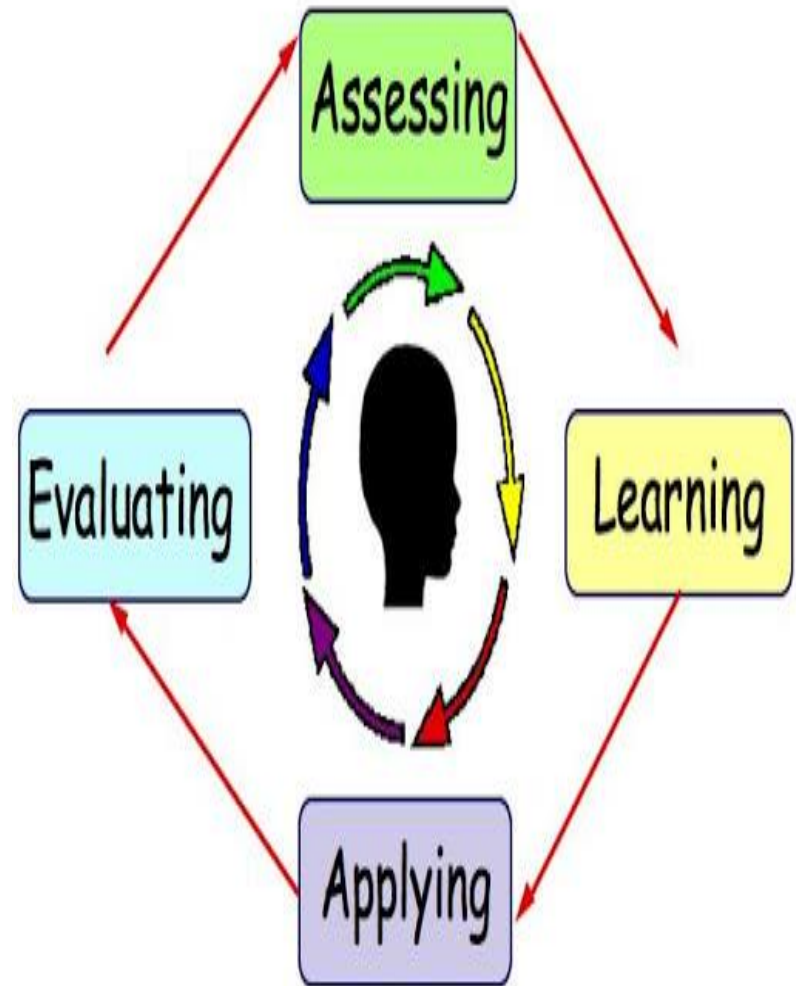
Current and future threats, risks, challenges and opportunities

A broad assessment of potential internal and external factors that may cause harm, loss or damage to vital interests, or prevent the implementation of the policy.

Source: DCAF, 2015. National Security Policies

Mapping and Taking Stock

- What is the current status of human security and safety? Need for Security Sector Review and gap analysis.
- What are the existing policies and strategies related to national security?
 - How they have been formulated?
 - Have they been successfully implemented?
 - Are there gaps?
 - what is missing?



National Interests

- Any issue that has the potential to directly impact the pursuit of national goals. They are derived from national values.
- How to make concrete list of national interests? Are national interests determined by leaders or with citizens as well?
- How to prioritize and categorize these national interests?
- National Interests are context specific and do change overtime.

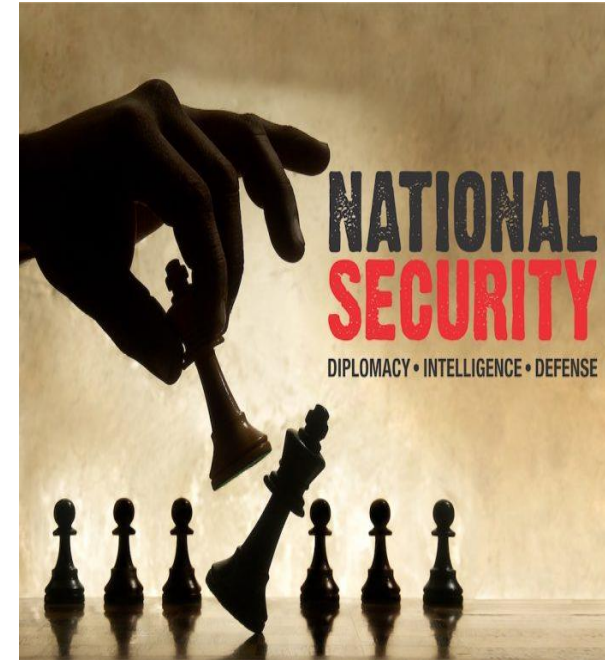


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National Security Definition

- Traditional definition in military terms.
- State-centric definition
- National Security and National Intelligence (e.g. the composition of national security councils)
- Human security is gradually recognized but difficult to operationalize it.
- A modern concept of security includes three basic dimensions: state security (territorial defense), societal security (security and protection of citizen population) and human security (freedom from fear and want).



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Rational, Purpose and Scope

- Why the national security strategy document was produced?
- Should the strategy be broad or narrow?
- Should the strategy address all security threats or only provide a general framework and guidance for sectoral strategies?

NATIONAL SECURITY

STRATEGY

Key Steps: Initiation, Consultation, Drafting and Approval

Initiation

- Agree on scope and methodology
- Raise public awareness of the process

Consultation and drafting

- Undertake national dialogue and assessments
- Define emerging values, interests and goals
- Set up a drafting committee

Review and reconciliation

- Circulate initial drafts for input
- Reconcile differing views
- Develop and review a final draft

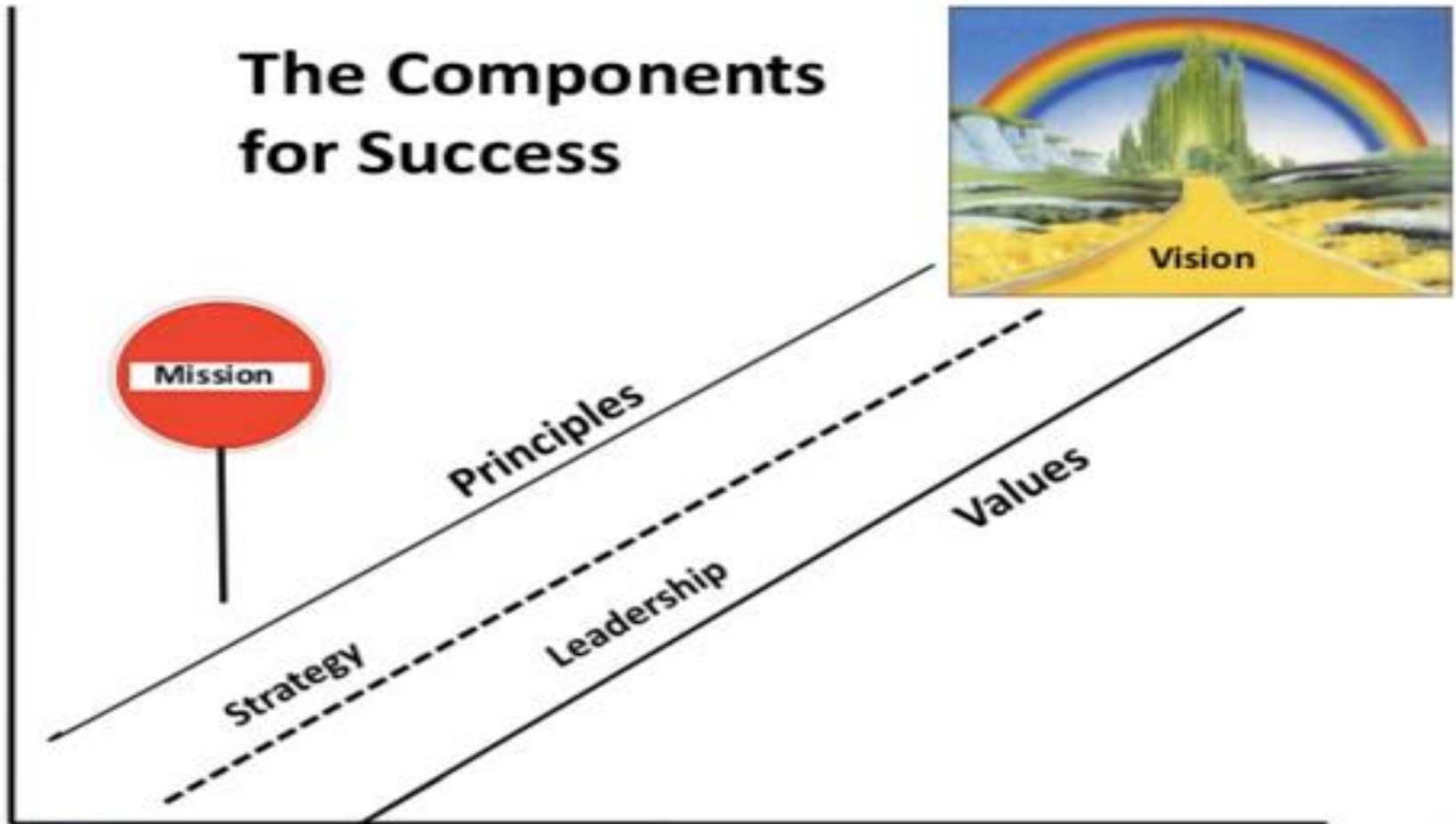
Approval and dissemination

- Seek executive approval
- Submit final document to parliament for debate (and possible approval)
- Formulate coherent strategy for public communication and dissemination

Source: DCAF, 2015. National Security Policies

Key Takeaways

The Components for Success



Minnesota Consulting Alliance



Source: www.slideshare.net/JohnPersico1/strategy-development-process